



DENVER HEALTH
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FOR LIFE'S JOURNEY

Denver Health and Hospital Authority Board Meeting

MEETING MINUTES

601 Broadway, 9th Floor, Room 927

Friday, May 27, 2022

8:46 a.m. – 11:30 a.m.

Board of Directors	Staff	Staff	Staff
Present:	Robin D. Wittenstein, Ed.D., FACHE		
Patricia "Pia" Dean (<i>In-Person</i>)	Enid Wade		
Fernando Carriera, M.D. (<i>In-Person</i>)	Dr. Heather Young		
Jim Chavez (<i>In-Person</i>)	Katherine Marinelli		
Patti Klinge (<i>Via WebEx</i>)			
Irene Aguilar, M.D. (<i>Via WebEx</i>)			
Thomas M. Kim (<i>In-Person</i>) <i>Left at 9:30am</i>			
Frank deGruy (<i>In -Person</i>)			
Absent:			
Hollie Velasquez Horvath			
Eli Provencio Vasquez			
Anne Warhover			
Kevin Quinn			



Agenda Topic	Responsible Person (s)	Status/Comments
I. A. Call to Order and Approval of Minutes	Pia Dean	Ms. Pia Dean, Chairperson, called the meeting to order at 8:46 a.m. Dr. Irene Aguilar made a motion to approve the minutes. Dr. Frank deGruy seconded the motion, and the minutes were unanimously approved with the corrections discussed.
B. Conflict of Interest Disclosure Statement	Pia Dean	Ms. Dean requested disclosure of any conflicts of interest. No conflicts were reported.
C. Public Comment	Pia Dean	No public comment was requested.
II. Medical Staff/Quality		
A. Medical Staff Appointments/QSSIC Comments	Dr. Young	Dr. Heather Young, MD, reported 20 new appointments, 67 reappointments, 2 providers with added privileges, and 5 individuals leaving the staff. Dr. Fernando Carriera made a motion to approve the medical staff appointments. Dr. Frank deGruy seconded the motion, and the appointments were unanimously approved.
B. Medical Staff Executive Committee (MSEC) Update	Dr. Young	Dr. Young shared that several vacancies have been filled for the At-Large members of the Medical Staff Executive Committee. A quarterly medical staff dinner took place on May 24th.
C. Quality, Safety and Service Improvement Committee (QSSIC) Update	Dr. Carriera	Dr. Carriera provided an update from the QSSIC Committee meeting. He reported that Monkeypox is an orthopox virus that is seen in people in Central or Western Africa. Dr. Young further explained the origin of Monkeypox and the symptoms. There is a vaccine, which CDPHE has requested for Denver Health's Immunization Clinic. Dr. Carriera reported that the Joint Commission made a recent visit to the Inpatient Labs. He shared that there was a complaint filed with the State, which resulted in an investigation relating to discharge planning, case management, and CAPS screening. There was a brief discussion about discharge planning.



III. Consent Calendar A. Approval of Microsoft Data Center Renewal	Pia Dean	Mr. Tom Kim made a motion to approve the item on the Consent Calendar. Dr. Carrier seconded the motion, and the Consent Calendar was unanimously approved.
IV. New Business A. CEO Report	Robin Wittenstein	Dr. Wittenstein, herself or by calling on others, provided updates on key issues across the organization. Dr. Wittenstein discussed the ongoing staffing shortages, the Human Resources Workday implementation, and that we are seeing reduced turnover. Dr. Wittenstein shared that the search committees for the Directors of Service for Family Medicine, Surgery, and Medicine are hoping to have those positions filled this summer. There was a brief discussion about provider compensation and measuring productivity. The upcoming Springboard Series will kick-off on May 31 st with a focus on Operation Hope and Denver Health's work in the Center for Equity, Diversity, and Opportunity and how that work relates to Anchor Institutions. Dr. Wittenstein shared that Dr. Connie Price recently graduated from Chief Medical Officers Leadership Academy. Dr. Wittenstein provided an update on the ongoing discussions with the City on the Operating Agreement. She also reported that nursing productivity is challenging because of the low staffing rates in the nursing roles.
V. Committee and Board Member Reports A. Finance, Audit, and Compliance Committee Report	Robin Wittenstein	Dr. Wittenstein reported that the organization saw higher numbers in inpatient stays, and surgeries and discharges were lower than expected. She reported that outpatient specialty care visits and outpatient primary care visits have increased but are still low overall for year-to-date numbers.
B. DCHS Report	Patti Klinge	Ms. Klinge reported that the committee heard a presentation from Kris Sharp on the Environment of Care annual report, which reflected a 50% success rate on targets for the year. There was a brief discussion about goals and priorities for the Facilities team. Ms. Klinge also shared that access to care and providers is still a challenge in the clinics. Dr. Steven Federico received the National Pediatric Award for his work on vaccinations provided in schools.



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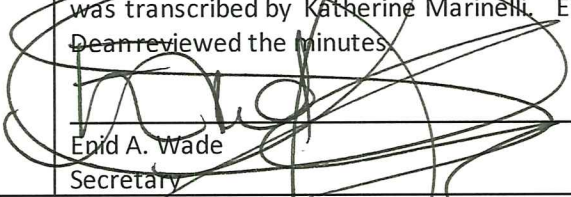
C. DHMP Report	Pia Dean and Robin Wittenstein	Ms. Dean reported that Medical Plan membership is declining due to a change in rebates for certain expenses. Hospital finance and DHMP finance teams are reviewing expenses to maximize returns from the State. Ms. Dean also shared that several routine audits are underway with no significant findings. Dr. Wittenstein shared that DHMP is evaluating options and effects with respect to changing the insurance plan for Denver Health employees to Self-Insured.
D. Nominating and Governance	Irene Aguilar, M.D./ Enid Wade/ Robin Wittenstein	Dr. Wittenstein shared that there are communications with the City regarding the appointment of Board Member beginning July 1, 2022. Ms. Enid Wade discussed the statute relating to the terms for our Board Members and our nominating process.
E. Human Resources Committee	Patti Klinge	Ms. Klinge discussed the People and HR Strategies as a crossover from the board retreat. Senior Leader Market Adjustments will be made effective on or about July 1, 2022.
F. Research and Education	Pia Dean	Ms. Dean gave no report as the committee has not met.
G. Community Engagement Committee	Jim Chavez	Mr. Jim Chavez reported that the committee saw a presentation from John Parvensky, President and CEO of the Colorado Coalition for the Homeless. The Committee also met Chief Impact Officer, Lorena Zimmer, and Dr. Rocio Pereira.
H. Denver Health Foundation Report	Robin Wittenstein	Dr. Wittenstein shared that there was no report but that the committee received a campaign update.
I. Chair's Report	Pia Dean	Ms. Dean thanked everyone for their participation in the CEO Search and the Board Retreat.
VIII. Board Only Executive Session— Deliberative Process and Attorney-Client Privileges		Dr. Fernando Carriera made a motion to enter Executive Session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g) which allow for discussion to receive legal advice on regulatory,



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A. Litigation Update B. Personnel Matter C. Quality Matter D. CEO Search	Enid Wade/ Robin Wittenstein/ Pia Dean	legal, and compliance matters, and on pending threatened or imminent litigation and settlements; to deliberate and discuss personnel matters, matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and the C.R.S. section 24-72-204 (3) (a) (4) and (13). Dr. Frank deGruy seconded the motion. The motion was unanimously approved. The Executive Session began at 10:23am and the board came out of Executive session at 11:30am.
Adjournment	Pia Dean	<p>The meeting adjourned at approximately 11:30 a.m. The meeting was transcribed by Katherine Marinelli. Enid A. Wade and Pia Dean reviewed the minutes.</p> <p> Enid A. Wade Secretary</p>