



Denver Health and Hospital Authority Board Meeting  
MEETING MINUTES

601 Broadway, 9<sup>th</sup> Floor Conference Room  
Thursday, February 23, 2023  
1:33 p.m. – 5:17 p.m.

Board of Directors	Staff	Staff	Guests
<b>Present: In Person Unless Otherwise Stated</b>	Donna Lynne, Dr.P.H.	Crystal Potter Rivera	Paul Paratore
Patricia “Pia” Dean	Dr. Bob Belknap	Enid Wade	Dr. Rocio Pereira
Patti Klinge	Dr. Rick Dart	Elbra Wedgeworth	
Jim Chavez	Dr. Steve Federico		
Dr. Eli Provencio-Vasquez (Via Webex)	Michelle Fournier Johnson	Lorena Zimmer	
Tom Kim	Amy Friedman	Dr. Heather Young	
Danielle Shoots	Kris Gaw		
Lily Cervantes	Dr. Simon Hambidge	Katherine Marinelli	
Hollie Velasquez-Horvath (Via Webex)	Dr. Romana Hasnain-Wynia		
Kathy Nesbitt	Gary Keilty		
	Faraz Khan		
Absent:	Dr. Tom MacKenzie		
Frank deGruy	Greg McCarthy		
Doug Friednash	Jacque Montgomery		
	Dr. Abraham Nussbaum		
	Dr. Connie Savor Price		

Agenda Topic	Responsible Person (s)	Status/Comments
<b>I. A. Call to Order and Approval of Minutes</b>	Pia Dean	Ms. Pia Dean, Chairperson, called the meeting to order at 1:33 p.m. Mr. Tom Kim made a motion to approve the minutes. Ms. Patti Klinge seconded the motion, and the minutes were unanimously approved.
<b>B. Conflict of Interest Disclosure Statement</b>	Pia Dean	Ms. Dean requested disclosure of any conflicts of interest. No conflicts were reported.
<b>C. Public Comment</b>	Pia Dean	The Board heard public comment from Mr. Paul Paratore.
<b>II. Medical Staff/Quality</b>		
<b>A. Medical Staff Appointments/QSSIC Comments</b>	Dr. Heather Young	Dr. Heather Young reported 13 new applicants for appointments, 38 reappointments, 12 requests for new privileges, and 18 leaving the medical staff. Mr. Kim made a motion to approve the medical staff appointments. Mr. Jim Chavez seconded the motion, and the appointments were unanimously approved.
<b>B. Medical Staff Executive Committee (MSEC) Update</b>	Dr. Heather Young	Dr. Young shared that the Provider Engagement and Wellness Committee is launching a new series beginning March 1 which addresses burnout intervention. The Bylaws Committee is on working to complete revised bylaws by early summer. The Credentials Committee is working on a merger to include Advance Practice Provider Credentialing and Privileging.
<b>III. Consent Calendar</b>		
<b>A. Approval of Resolution to Appoint Lilia Cervantes, M.D., to the Board of Directors</b>		Ms. Danielle Shoots made a motion to approve the consent calendar. Ms. Kathy Nesbitt seconded the motion, and the motion to approve the consent calendar was unanimously approved.
<b>B. Approval of Infor Contract Renewal</b>		
<b>C. Approval of the 2022 ECS Year-End Report and the 2023 Compliance Program</b>		
<b>IV. New Business</b>	Dr. Donna Lynne	Donna Lynne, herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne shared that DHMP membership continues to grow, and the plan has
<b>A. CEO Report</b>		



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		<p>successfully moved from fully insured to self-insured. Dr. Lynne recently conducted two listening sessions with providers. She also shared that the Public Health Emergency is ending on May 11, 2023. Ms. Kris Gaw reported that DHHA and DHMP have been working on a collaboration to establish an appointment workflow to schedule new Medicare Advantage Members. In January, the Perioperative Department added two additional operating rooms to accommodate increasing demand for outpatient surgeries. Dr. Connie Savor Price shared brief statistics regarding the Out-of-County Uninsured Patient work. She also shared that the medical staff is creating the Office of Advance Practice Providers (APP), to help with career advancement, scholarship opportunities, and operational support for APPs. Dr. Kathy Boyle shared that the Hospital Based Psychiatry Clinic successfully completed its annual 27-65 audit with the Behavioral Health Administration. The Outpatient Behavioral Health Service (OBHS) had a successful visit from the Joint Commission, with no major findings. Dr. Boyle also shared that the Respiratory Therapy Department has hired up to the minimum required staffing levels and will end all traveler contracts by March 11, 2023. Dr. Tom MacKenzie shared that the American College of Surgeons completed the 2022 triennial State Trauma Survey with one citation. The Joint Commission conducted two unannounced surveys at DH in January, focusing on the Community Health Centers and the Opioid Treatment Program.</p>
<b>B. Preview of 2023 City Elections &amp; Issues</b>	Dr. Steve Federico	<p>Dr. Steve Federico shared that he has been meeting with several mayoral candidates and sharing a high-level overview of Denver Health with them. The Operating Agreement Negotiations for 2024 are scheduled to kick off in April.</p>
<b>C. Health Equity- Black History Month</b>	Dr. Rocio Pereira	<p>Dr. Ro Pereira, Director of the Office of Health Equity, shared a brief presentation. In 2021, DH Community Health Clinics and</p>

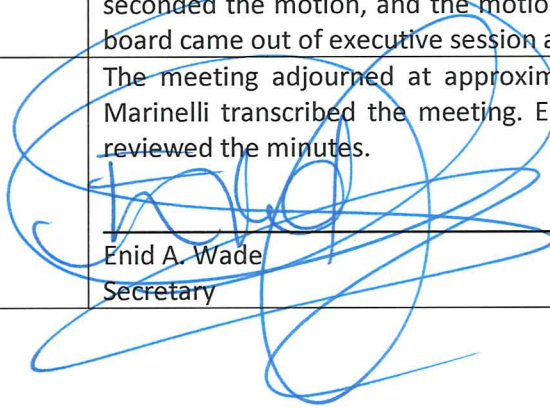


<p><b>D. 2023 Strategic Plan &amp; 2022 Scorecard Results</b></p>	<p>Dr. Donna Lynne</p>	<p>School Based Clinics provided care to 68% of the Black population of Denver. Tracking demographics of patients is important to identify where disparities exist and to help implement the Equity Blueprint in areas of need. Data is collected in five (5) different clinical areas: Hypertension, Childhood Vaccinations, Prenatal Care, Postpartum Hemorrhage, and Hospital Re-admissions. Dr. Pereira also shared that Denver Health changed to a different formula/algorithm in October 2022 intended to better ensure data collection is unbiased and to obtain data in the clinical setting, which is more accurate. Health Related Social Needs is also another equity-related screening tool that asks patients about food insecurity, transportation, employment, housing, and security. There was a brief discussion about 2023 Equity Efforts at Denver Health.</p> <p>Dr. Lynne briefly updated the board and staff on the next steps for the strategic plan. Metrics of measurement in 2022 and points of focus for 2023 are: Finances, Efficient Flow of Patients Through System, Effective Management of Operations, Ensure Delivery of Quality, Safety and Service, Employee Engagement, and Research and Academic Accomplishments. Denver Health will have a 3-year Strategic Plan, alongside a 3-year Financial Plan, which will begin in January 2024. Dr. Lynne wanted to recognize Dr. Phil Mehler, who was recognized by the International Association of Eating Disorders. Dr. Mehler has done a tremendous amount of work with the ACUTE Center for Eating Disorders.</p>
<p><b>V. Board Processes</b> <b>A. Public Comment</b> <b>B. Timelines for Service: Appointment and Terms</b> <b>C. Election of Officers</b></p>	<p>Enid Wade</p>	<p>Ms. Enid Wade shared a brief summary of the changes for the public comment procedure. She also addressed the timing, the process of the election cycles of the board officers as provided for in the bylaws and enabling statute.</p>
<p><b>VI. Committee and Board Member Reports</b> <b>A. Finance, Audit, and Compliance</b></p>	<p>Tom Kim and Faraz Khan</p>	<p>Ms. Faraz Khan gave a brief overview of the January financials. In</p>



Committee		
<b>B. Quality, Safety and Service Improvement Committee (QSSIC)</b>	Pia Dean	<p>January, we saw lower outpatient surgeries, lower patient census, and higher ED visits. There was a brief discussion of the January loss and days cash on hand.</p> <p>Ms. Dean shared that the committee saw a presentation from Dr. Young providing an Infectious Disease update and information about hand hygiene. We are seeing a decrease in flu and RSV cases and starting March 1, the mask mandate in clinical areas will be lifted. The committee also received a presentation on Ambulatory Quality from Dr. Ray Estacio. Dr. MacKenzie provided a tutorial on the new STAR reporting system for adverse events.</p>
<b>C. Denver Community Health Services</b>	Patti Klinge and Dr. Simon Hambidge	<p>Ms. Klinge reported that Dr. Sara Carpenter is the new board chair. The committee discussed the survey results from the January visit by the Joint Commission. A new School Based Clinic opened at George Washington High School.</p>
<b>D. Denver Health Medical Plan</b>	Greg McCarthy	<p>Mr. Greg McCarthy provided a brief update and advised that DHMP will be participating in the Accountable Care Collective 3.0 model.</p>
<b>E. Nominating and Governance Committee</b>	Pia Dean	<p>No report was given as the committee has not met.</p>
<b>F. Human Resources Committee</b>	Patti Klinge	<p>Ms. Klinge shared that the committee saw a presentation from Dr. Kathy Boyle and Ms. Michelle Fournier Johnson regarding Nurse staffing and retention.</p>
<b>G. Research and Education Committee</b>	Eli Provencio Vasquez	<p>No report was given as the committee has not met.</p>
<b>H. Community Engagement Committee</b>	Jim Chavez	<p>Mr. Jim Chavez shared that the committee met with Ms. Lorena Zimmer and Dr. Federico and had a discussion to identify areas that Denver Health and the Community could work on to help</p>



<b>I. Denver Health Foundation</b>	Crystal Potter Rivera	better serve our patients.  Ms. Crystal Potter Rivera shared a brief update regarding the Foundation activities and offered a preview of a presentation she will provide in March. Ms. Potter Rivera also reminded the Board of the Foundation Event on February 28th.
<b>J. Chair's Report</b>	Pia Dean	Ms. Dean reminded everyone that May 25 is the date of the Board's Offsite event (formerly referred to as the "Retreat"), and that will be held at the Denver Museum of Nature and Science.
<b>VII. Executive Session</b> <b>A. Litigation Update</b> <b>B. HR/Personnel Matters</b> <b>C. Employment Matters</b>	Enid Wade Michelle Fournier Johnson	Ms. Klinge made a motion at 4:23 p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allows for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. section 24-72-204 (3) (a), (4), and (13). Mr. Jim Chavez seconded the motion, and the motion passed unanimously. The board came out of executive session at 5:17 p.m.
<b>Adjournment</b>	Pia Dean	The meeting adjourned at approximately 5:17 p.m. Katherine Marinelli transcribed the meeting. Enid A. Wade and Pia Dean reviewed the minutes.   Enid A. Wade Secretary



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I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.

Enid A. Wade  
Secretary