



Denver Health and Hospital Authority Board Meeting
MEETING MINUTES

601 Broadway, 9th Floor Conference Room
Thursday, March 23, 2023
1:33 p.m. – 5:45 p.m.

Board of Directors	Staff	Staff	Guests
Present: In Person Unless Otherwise Stated	Donna Lynne, Dr.P.H.	Crystal Potter Rivera	Frank Warren
Patricia "Pia" Dean	Dr. Kathy Boyle	Enid Wade	Daniel Grosso
Patti Klinge	Dr. Rick Dart	Elbra Wedgeworth	Kateri Dir-Munoz
Jim Chavez	Dr. Steve Federico	Jackie Zheleznyak	Paul Paratore
Dr. Frank deGruy	Michelle Fournier Johnson	Lorena Zimmer	Jami Johnson
Tom Kim (<i>Via WebEx</i>)	Amy Friedman	Dr. Heather Young	Lisa Horn
Danielle Shoots at 2:40pm	Kris Gaw		Matt Watford
	Dr. Simon Hambidge	Katherine Marinelli	Tammy Rivera
	Dr. Romana Hasnain-Wynia		
	Gary Keilty		
Absent:	Faraz Khan		
Hollie Velasquez-Horvath	Dr. Tom MacKenzie		
Lily Cervantes	Greg McCarthy		
Doug Friednash	Jacque Montgomery		
Dr. Eli Provencio-Vasquez	Dr. Abraham Nussbaum		
Kathy Nesbitt	Dr. Connie Savor Price		

Agenda Topic	Responsible Person (s)	Status/Comments
I. A. Call to Order and Approval of Minutes	Pia Dean	Ms. Pia Dean, Chairperson, called the meeting to order at 1:34 p.m. A quorum was not present at the start of the meeting and the minutes were approved later in the meeting at 3:28pm. by Mr. Jim Chavez making a motion to approve the minutes. That motion was seconded by Ms. Danielle Shoots, and the minutes were unanimously approved.
B. Conflict of Interest Disclosure Statement	Pia Dean	Ms. Dean requested disclosure of any conflicts of interest. No conflicts were reported.
C. Public Comment	Pia Dean	The Board heard public comment from Mr. Paul Paratore, Mr. Frank Warren, Mr. Daniel Grosso, and Ms. Kateri Dir-Munoz.
II. Medical Staff/Quality		
A. Medical Staff Appointments/QSSIC Comments	Dr. Heather Young	Dr. Heather Young reported 15 new applicants for appointments, 72 reappointments, 6 requests for new privileges, and 11 leaving the medical staff. A quorum was not present at the start of the meeting and the appointments were approved at 3:28pm. by Ms. Shoots making a to approve the medical staff appointments. That motion was seconded by Ms. Klinge, and the appointments were unanimously approved.
B. Medical Staff Executive Committee (MSEC) Update	Dr. Heather Young	Dr. Young shared that the Medical Staff had an inaugural teaching competition and saw 9 contestants gave teaching presentations on what is a true emergency in their field. This competition was well-received by the medical staff. The Winner was Dr. Sarah Christensen who presented on Provider Burnout and how that can affect patient care.
III. Consent Calendar		
A. Approval of 2023 Strategic Plan		Mr. Jim Chavez made a motion to approve the consent calendar.
B. Approval to Appoint Kris Gaw, COO to the Quality, Safety, and Service Improvement Committee (QSSIC)		Ms. Klinge seconded the motion, and the motion to approve the consent calendar was unanimously approved.
IV. New Business		
A. Tour of Mobile Clinics		



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B. CEO Report

Dr. Donna Lynne &
Leadership Team

The Board Members toured the Primary Care Mobile Clinic and the Mammography Mobile Clinic.

Donna Lynne, presenting herself or by calling on others, provided updates on key issues across the organization. Dr. Lynne shared that she traveled to Washington D.C. with Dr. Steve Federico and Ms. Jackie Zheleznyak to visit our Congressional delegates. There was a brief discussion on the mayoral election and various pieces of legislation. Dr. Lynne briefly shared plans for salary increases for staff scheduled to take effect over the next several months. WorkDay is going live on April 11. Ms. Kris Gaw reported that the Appointment Center has been working to increase access across the DH system. Ms. Gaw shared that DH implemented a new cybersecurity tool which has blocked over 2,200 imposter, malware, or phishing emails in the first month. Dr. Connie Savor Price shared brief statistics and updates regarding the Out-of-County Patient work. She also shared that Dr. Shea Gilliam has been hired for the Medical Director Department of Safety position and starts March 27, 2023. Dr. Kathy Boyle shared that Dr. Kathy Casey received the 2023 Marlene Kramer Lifetime Achievement Award by the Association for Nursing Professional Development. Dr. Boyle also shared that all contracts for pediatric travelers related to the respiratory surge will end this month. Labor and Delivery is on track to exceed its target for deliveries for March. Dr. Tom MacKenzie shared that the Council of Teaching Hospitals recently released a report showing that Denver Health's performance for Hospital Readmission Reduction Program (HRRP) is among the highest performing hospitals and academic medical centers in the U.S. Dr. Romana Hasnain-Wynia shared that the Office of Academic Affairs and Public Health is submitting a federal Center of Excellence Grant and advancing goals as a Learning Health System. Dr. Abraham Nussbaum shared a brief update for the Office of Education.

C. Foundation Goals and Accomplishments	Crystal Potter Rivera	Ms. Crystal Potter Rivera presented on the Foundation's history and goals for 2023. The vision for the future of the Foundation is to grow and sustain fundraising revenues at \$45M annually. Ms. Potter Rivera briefly reported on funds raised in 2022. The foundation wants to cultivate Donors and Stewardship and changing the way we approach fundraising. 2023 is a transitional year and will be focused on further aligning DHHA and DHF's work, and service supports required for the Foundation's Operating Model. There was a brief discussion about uncompensated care and funding of Denver Health.
VI. Committee and Board Member Reports		
A. Finance, Audit, and Compliance Committee	Tom Kim and Faraz Khan	Ms. Faraz Khan gave a brief overview of the February financials. In February, we saw lower outpatient surgeries, lower patient stays, and higher ED visits. There was also a lower commercial payer mix, compared to budget and trend. There was a brief discussion about lower trauma visits.
B. Quality, Safety and Service Improvement Committee (QSSIC)	Dr. Frank deGruy	Dr. deGruy shared that the committee was provided an update from the Hospital Transformation Program, which is a five (5) year program led by Stephanie Phibbs. Mr. Sharif Abdelhamid presented on the Patient Advocate, Compliance, and Grievances. Dr. Walker Keach also presented information from the Utilization Management Committee Annual Report.
C. Denver Community Health Services	Patti Klinge and Dr. Simon Hambidge	No report was given as the committee has not met.
D. Denver Health Medical Plan	Greg McCarthy	Mr. Greg McCarthy provided a brief financial update and reported there were no new compliance issues.
E. Nominating and Governance Committee	Pia Dean	Ms. Dean reported that the committee is going to review and approve of the annual committee reports soon and that more will be reported on at the next meeting.



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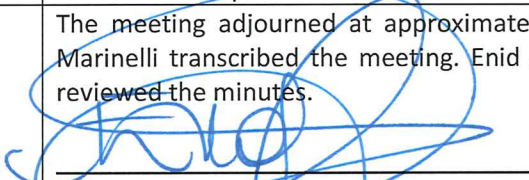
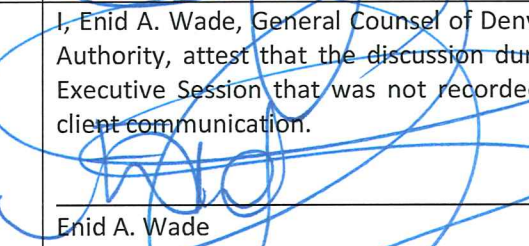
F. Human Resources Committee	Patti Klinge	Ms. Klinge reported that the committee saw a presentation from Ms. Sheila Paukert and Ms. Alaina Johnson on Talent Acquisition and Recruiting.
G. Research and Education Committee	Dr. Romana Hasnain-Wynia	Dr. Hasnain-Wynia reported that the committee has reviewed the charter and plans to revise it and then vote on it at their next meeting.
H. Community Engagement Committee	Jim Chavez	No report was shared as the committee has not met.
I. Denver Health Foundation	Crystal Potter Rivera	Information which would have been reported was included in the presentation provided earlier in the meeting.
J. Chair's Report	Pia Dean	Ms. Dean shared that Denver Health has received a proclamation from Denver Housing Authority in recognition of being a Partner Organization that provided support in 2022.
VII. Auditor's Report	FORVIS Team	Ms. Khan introduced the FORVIS team: Tammy Rivera, Jami Johnson, and Lisa Horn. FORVIS f/k/a BKD, has merged with DHG. Ms. Rivera shared that the auditing team reviewed areas of risk, industry observations, findings to consider, future challenges, and labor and wage pressures. Ms. Horn explained GASB 87 and 96, which are accounting standards that govern aspects of Denver Health finances. There were discussions on the operating expenses, operating margins, and net patient service revenue. Additional findings were reviewed as set out in the Forvis report contained in the Board materials.
VII. Executive Session		
A. Litigation Update	Enid Wade	Ms. Klinge made a motion at 4:45 p.m. to enter into executive session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions
B. HR/Personnel Matters	Michelle Fournier Johnson	
C. Citizen Oversight Board		
D. Board Only Deliberation		



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		and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. section 24-72-204 (3) (a), (4), and (13). Dr. deGruy seconded the motion, and the motion passed unanimously. The board came out of executive session at 5:45 p.m.
Adjournment	Pia Dean	<p>The meeting adjourned at approximately 5:45 p.m. Katherine Marinelli transcribed the meeting. Enid A. Wade and Pia Dean reviewed the minutes.</p> <p></p> <hr/> <p>Enid A. Wade Secretary</p>
		<p>I, Enid A. Wade, General Counsel of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded, concerned attorney-client communication.</p> <p></p> <hr/> <p>Enid A. Wade Secretary</p>