

Denver Health and Hospital Authority Board Meeting MEETING MINUTES

601 Broadway, 9th Floor, Conf Room 927 Thursday, June 22, 2023 1:32 p.m. – 5:15 p.m.

Board of Directors	Staff	Staff	Guests
Present: In Person Unless	Donna Lynne, Dr.PH.	Crystal Potter Rivera	Natalie Nicholson
Otherwise Stated			
Patricia "Pia" Dean	Bob Belknap, M.D.	Chuck Scully	Elbra Wedgeworth
Patti Klinge	Steven Federico, M.D.	Enid Wade	Gary Keilty
Jim Chavez	Michelle Fournier-Johnson	Jackie Zheleznyak	Stephanie Syner
Frank deGruy, M.D.	Amy Friedman	Lorena Zimmer	
Tom Kim	Kris Gaw	Jeremy Long, M.D.	
Kathy Nesbitt	Ansar Hassan	Katherine Marinelli	×
Hollie Velasquez-Horvath	Tom MacKenzie, M.D.		
Via Webex at 2:07 p.m.			
Doug Friednash Via WebEx	Greg McCarthy		
Until 2:20 p.m.			
Eli Provencio-Vasquez, PhD,	Jacque Montgomery		
RN			
Absent:	Abraham Nussbaum, M.D.		
Danielle Shoots	Landon Palmer		
Lily Cervantes, M.D.	Read Pierce, M.D.		
	Connie Savor Price, M.D.		



Agenda Topic	Responsible Person (s)	Status/Comments
I. Call to Order and Preliminary Matters A. Approval of May 25, 2023, Meeting Minutes B. Conflict of Interest Disclosure Statement C. Public Comment	Pia Dean	Ms. Pia Dean, Chairperson, called the meeting to order at 1:32 p.m. Dr. Frank deGruy made a motion to approve the minutes, the motion was seconded and approved unanimously. Ms. Dean requested disclosure of any conflicts of interest. No conflicts were disclosed. No public comment was given. Ms. Dean recognized Gary Keilty for his service during his time as Interim Chief Compliance and Audit Officer. Dr. Lynne recognized Dr. Tom MacKenzie for his service to Denver Health and read a
		proclamation from Mayor Hancock, declaring July 1st as "Dr. Thomas D. MacKenzie Day", in the City and County of Denver. Ms. Dean also recognized Dr. Read Pierce, the new Chief Quality Officer, and Mr. Landon Palmer, the new Chief Compliance and Audit Officer.
II. Announcement: Comprehensive Care Center	Donna Lynne, Dr. PH.	Dr. Donna Lynne shared that the Comprehensive Care Center is opening in the Webb Building, Pavilion G, on June 28, 2023.
III. Medical Staff/Quality A. Medical Staff Appointments B. Medical Staff Executive Committee (MSEC) Update	Jeremy Long, M.D.	Dr. Jeremy Long reported 51 new applicants for appointments, 23 reappointments, 1 request for new privileges, 11 leaving the medical staff. A motion was made and seconded, and the motion to approve the proposed changes to the Medical Staff, was unanimously approved. Dr. Long shared and recognized that Dr. Young has been working hard with Ms. Enid Wade on revising and rewriting the Medical Staff Bylaws.
IV. Consent Calendar A. Approval of Resolution to Create a Real Estate Advisory Committee B. Approval of Resolution to Create a Strategic Planning Advisory Committee C. Approval of Revised DHMP Bylaws	Donna Lynne, Dr. PH &	Mr. Kim made a motion to approve the consent calendar, the motion was seconded, and the consent calendar was unanimously approved. Donna Lynne, herself or by calling on others, provided updates on
V. New Business A. CEO Report	Leadership Team	key issues across the organization. Dr. Lynne shared she joined



the National Health Care CEO Council on Gun Violence Prevention & Safety. Kaiser Permanente gave Denver Health a gift of \$5 Million up to an additional \$5 Million in matching funds. She also shared that the gun buyback event held on June 10th was highly successful. Ms. Elbra Wedgeworth shared highlights of the projects she worked on during her time as a Special Consultant to Dr. Lynne. Ms. Wedgeworth participated in many discussions with stakeholders and city officials, along with members of the Government Relations Team at Denver Health. Ms. Kris Gaw reported that Newsweek named Denver Health as one of 159 "five-ribbon" hospitals to receive the recognition of "America's Best Maternity Hospitals", a response to a survey based on quality, reputation, and patient scores. The Adolescent Behavioral Health Unit launched the Level 3 Medically Monitored Inpatient Withdrawal Management service, which serves some of the most vulnerable teens in our community. Dr. Connie Savor Price reported on out-of-service area uncompensated care and advised that we have reduced the number off uncompensated visits by 75%. She also reported that we are seeing a decrease in trauma volumes for the year. The COVID-19 Vaccine mandate has been lifted so the vaccine is no longer required for DH employees, and CMS has also lifted the vaccine mandate previously issued for healthcare workers. Ms. Natalie Nicholson filled in for Dr. Kathy Boyle, and reported the traveling nurse expenses have significantly decreased compared to last year due to reducing numbers of traveling nurses and the rates at which they are being hired. Dr. Tom MacKenzie shared that the Joint Commission found no deficiencies on the re-survey. He also shared that Denver Health's Target Zero Initiative saw a substantial and sustained reduction in patient falls that result in injuries. Dr. Abraham Nussbaum filled in for Dr. Romana Hasnain-Wynia and shared that the Research Strategic Plan is in progress with stakeholder information being collected and analyzed. Denver Health is 1 of 8 health systems selected to participate in an



B. 10 Minute Break		Institute for Healthcare Improvement American Board of Internal Medicine (IHII/ABIM) to test approaches to restore trust of minority communities towards clinicians. Dr. Bob Belknap also shared that the Direct Access to Care Environment Clinic (DACE) has been able to provide non-traditional access to HIV care through a low barrier, drop-in clinic. Ms. Crystal Potter Rivera gave a brief update on the Foundation's progress towards their Campaign Goal. Mr. Greg McCarthy reported a drop in membership due to the Public Health Emergency ending. He also reported that HCPF is likely to decrease the upper limit of Medicaid patients until we can improve access to care.
C. Westside Clinic (GVR)	Kris Gaw	Ms. Gaw provided a brief presentation on the construction plans for the replacement/rebuilding of the Westside Clinic. Westside will still be operational while the construction is taking place. Mr. Kim made a motion to accept the recommendation and authorize management to proceed with the sale of Green Valley Ranch and the Cannon Proposal; the motion was seconded and passed unanimously.
D. City Operating Agreement E. Days of Celebration Ice Cream Social	Steve Federico, M.D.	Dr. Steve Federico gave a brief update, along with Ms. Stephanie Syner, on the City Operating Agreement. There was a brief discussion about the transition of the new city council members and the mayor.
VI. Community and Board Member Reports A. Finance, Audit, and Compliance Committee	Tom Kim/Ansar Hassan	Mr. Ansar Hassan shared that retail pharmacy revenue outpaced the expenses; even though we are still at a loss, we are favorable to budget. Mr. Hassan briefly went over the forecast for supplemental funds, priority payor visits, and total labor expenses.
B. Quality, Safety, and Service Improvement Committee (QSSIC)	Frank deGruy, M.D./Tom MacKenzie, M.D.	Dr. deGruy reported that the Joint Commission did a re-survey and did not find any new deficiencies. He also shared that Mr. Kris



		Sharp gave a presentation to the committee on the annual review of Environment of Care. Dr. Ann Boyer also gave a presentation on Epic and Informatics.
C. DCHS	Patti Klinge	Ms. Patti Klinge reported that the committee continued discussions on workforce development including partnering with MA programs in the area; one program is Radiology Medical Assistant Partnership, which is funded by Community College of Denver, and is putting 5 Denver Health Medical Assistants through this program.
D. Human Resources Committee	Patti Klinge	Ms. Klinge shared that the committee saw a presentation on Workforce Development Center from Erin Howard. There was also an update on market adjustments for Clinical Assistant Personnel, benefits assessment recommendations, and a pilot program called Tuition IO.
E. Research and Education Committee	Eli Provencio-Vasquez, Ph.D, RN	No report was given.
F. Nominating and Governance Committee	Pia Dean	Ms. Dean shared that each of the board members received a number of revised and proposed documents ahead of the July meeting, which will be voted on in July. Documents include proposed attendance policy, board member committee assignments, proposed and revised committee charters, annual committee reports, board competency matrix, and the board self-assessment.
G. Chair's Report	Pia Dean	Ms. Dean thanked everyone for their participation in the Board Offsite Meeting. She also reminded everyone about the reception after the board meeting, to honor Dr. Tom MacKenzie.
VII. Executive Session		Ms. Klinge made a motion at 3:55 p.m. to enter into executive
A. Tax Initiative Presentation		session pursuant to C.R.S. section 24-6-402 (4), (b), (c), (e), (f), and
B. CEO Updates-Deliberative Matter		(g), which allow for review and discussion of legal advice on



C. HR/Personnel Matters	·	regulatory, legal, and compliance matters, and on pending,
D. Next Steps After Offsite		threatened, or imminent litigation and settlements; to deliberate
E. Legal Advice		and discuss personnel and peer review matters; and matters
-Legislative Guidance		confidential under HIPAA, and matters confidential under other
-Governmental Activity		laws, and positions and strategy for negotiation; and under the
F. Board Self-Assessment		deliberative process privilege pursuant to common law and C.R.S.
G. Board Only Deliberation		section 24-72-204 (3) (a), (4), and (13). Mr. Jim Chavez seconded
700		the motion, and the motion passed unanimously. The board came
		out of executive session at 5:15 p.m.
VIII. Adjournment	Pia Dean	The meeting adjourned at approximately 5:15 p.m. Katherine
		Marinelli transcribed the meeting. Enid A. Wade and Pia Dean
		Epid A. Wade
	D	I Enid A. Wade, General Counsel of Denver Health and Hospital
-		Authority, attest that the discussion during any portion of the
		Executive Session that was not recorded, concerned attorney-
	7	client communication.
		Secretary