

PRESENT POSITIONS

Chief Ambulatory Care Officer, Denver Health
CEO, Denver Health Community Health Services
Professor of Pediatrics, University of Colorado School of Medicine
Professor of Epidemiology, University of Colorado School of Public Health
Affiliate Investigator, Institute for Health Research, Kaiser Permanente Colorado

BUSINESS ADDRESS

Denver Health Mailcode 0278
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PERSONAL DATA

Place of birth: Guildford, England
Naturalized American citizen, 1993

FAMILY

Married to: Elizabeth Bayliss, MD, MPH
Children: Timothy Hambidge - 1989
Peter Hambidge - 1991

EDUCATION

1980-85: Harvard College, Cambridge, MA. A.B. *cum laude* in general studies
1986-94: University of Colorado Health Sciences Center, Denver
Ph.D. (Microbiology & Immunology)
M.D. with Honors (top 10% of class)
1994-97: Internship/Residency, Department of Pediatrics,
University of Colorado School of Medicine, Denver
1999-2001: Primary Care Faculty Development Fellowship with Certificate in Public
Health, University of Colorado School of Medicine, Denver

ACADEMIC APPOINTMENTS

1. Assistant Professor, Department of Pediatrics, University of Colorado School of Medicine, 1997-2004
2. Associate Professor, Department of Pediatrics, CUSOM, 2004-2010
3. Associate Professor, Department of Preventive Medicine and Biometrics (now Department of Epidemiology, Colorado School of Public Health), 2005– present
4. Professor, Department of Pediatrics, CUSOM, 2011-present
5. Professor, Department of Epidemiology, CUSPH, 2011-present

PROFESSIONAL POSITIONS

1. Pediatrician, Denver Health, Denver, CO, 1997-present
2. Scientist, Colorado Health Outcomes Program, UCSOM, 2001 – 2007
3. Investigator, Institute for Health Research, Kaiser Colorado, 2002 – present
4. Director, General Pediatrics, Denver Health, 2007 – 2014
5. Chief Ambulatory Officer, Denver Health, 2014 – Present
6. CEO, Denver Community Health Services, 2014 – Present

7. Colorado Medical Services Board (Governor appointment), 2017 – Present

HONORS/AWARDS

- 1980: John Harvard Scholarship for top 5% of entering class
- 1989-90: Arthritis Foundation medical student research award (1 of 3 nationally)
- 1990: UCHSC Chancellor's award for basic sciences
- 1991: Pediatrics medical student award for clinical sciences
- 1993: Appleton-Lange award for outstanding performance in pediatrics (UCHSC)
- 1994: Glaser prize for outstanding medical student research (UCHSC)
- 1997: Joseph W. St. Geme, Jr., M.D. award for outstanding research by a resident (Department of Pediatrics, UCHSC)
- 2000: Ambulatory Pediatric Association Special Project Award in Immunization related research (1 of 3 nationally)
- 2001: Ambulatory Pediatric Association & AHRQ Special Project Award for research using secondary databases (1 of 3 nationally)
- 2003 – 2007: Robert Wood Johnson Foundation Generalist Physician Faculty Scholar
- 2007: Finalist for Charles C. Shepard Science Award from the CDC Director's Office
- 2007 – 2014: "Best Doctors in America" (peer-nominated)
- 2010: Denver Health Medical Staff Award for Academic Excellence
- 2013: Nakano Citation & Honor Award Certificate from National Center for Emerging and Zoonotic Infectious Diseases, CDC for co-authorship of "Risk of intussusception following administration of a pentavalent rotavirus vaccine in US infants" (JAMA 2012;307:598-604)
- 2014: Denver Health Employee and Provider Engagement Pillar Award for leadership in employee engagement and performance improvement
- 2015: Nominated author for Charles C. Shepard Science Award from the CDC Director's Office
- 2015: Honor Award Certificate from National Center for Emerging and Zoonotic Infectious Diseases, CDC, for authorship of "Childhood vaccines and Kawasaki disease, Vaccine Safety Datalink, 1996 – 2006" (Vaccine 2015;33:382-7)
- 2015: Visiting Professor, PolicyLab at Children's Hospital of Philadelphia, 11/5/2015
- 2016: 2016 Denver Health Community Pillar Award for the Opening of the Federico F. Peña Family Health Center

MEMBERSHIP IN PROFESSIONAL ASSOCIATIONS

American Academy of Pediatrics (AAP) 1994 - present (Fellow, 1998)
Academic Pediatric Association (APA), 1998 – present

INSTITUTIONAL COMMITTEES

1. Committee member, Neonatal Guidelines Expert Panel, Colorado Access, 1998
2. Pediatric Residency Housestaff selection: faculty interviewer, 1997 – 2005, 2007 – 2010
3. Denver Health Immunization Program Advisory Committee, member 1999 – 2002, ex-officio 2002 - 2005

4. Denver Health Medical Home Access Committee, member 2000
5. CARENET (practice-based primary care research network), planning committee and board member, 2000-2002
6. COMIRB pediatric panel member, January 2003 – 2009
7. Peer Reviewer, Children's Hospital General Clinical Research Center, 2003
8. Informatics Working Group, Colorado Health Outcomes Program, UCHSC, 2003
9. Denver Health Immunization Program, Committee Member and Pediatric Consultant, 2005 – 2006
10. Denver Health Immunization Committee, 2006 – 2007, Chair, 2008 – 2014
11. Denver Health Ambulatory Care Quality Improvement Committee, 2006 – Present
12. Denver Health Directors of Service Committee, 2007 – Present
13. Search Committee for Head, Division of General Academic Pediatrics, 2007-08
14. Reach Out and Read Annual Fundraiser Invitation Committee, 2007
15. Pediatric Critical Laboratory Value Follow-Up Policies and Procedures, 2007
16. Denver Health Physician annual review (PEPR) task force, 2007
17. Nurse Home Visitor Program Advisory Council, 2008 – 2010
18. Denver Health Foundation Employee Giving Campaign Cabinet, 2008
19. Colorado Clinical Translational Sciences Institute, Child-Maternal Health Advisory Committee, 2008 – 2010.
20. Advisory Committee, Colorado Health Outcomes Primary Care Research Core, 2009 – 2010.
21. Immunization Advisory Committee, Colorado Community Health Network, 2009
22. Denver Health Employee Giving Campaign Cabinet, 2008 – 2011
23. Denver Health Medical Staff Awards Committee, 2009
24. University of Colorado School of Medicine Promotions Committee, 2012 – 2015
25. Siemens EHR Executive Ambulatory Advisory Board, 2013
26. Denver Health Medical Operations Council, 2013 – 2016
27. Vaccine Advisory Committee for Colorado, CDPHE, 2013 – 2014
28. Denver Health Influenza Task Force, 2010
29. Denver Health Executive Staff, 2014 – Present
30. Denver Health Joint Strategy Team (JST), 2014 – Present
31. Denver Health Budget Committee, 2014 – Present
32. Denver Health eHS Governance Committee, 2014 – Present
33. Denver Health Quartet/COLT Leadership Team, 2014 – Present
34. Denver Health Medical Staff Executive Committee, 2014 – Present
35. Frankenburg-Camp Endowed Fund Oversight Committee, Colorado Children's Hospital, 2016 - Present

LICENSURE

Colorado Medical License, Active since 1997
 Pediatric Advanced Life Support, certified 1994 – Present
 Pediatric Advanced Life Support Instructor 1998 – 2009

BOARD CERTIFICATION

Diplomat, National Board of Medical Examiners, 1996

Diplomat, American Board of Pediatrics, 1997-present (Recertified 2004; MOC active)

GUIDELINE WORK

1. Co-Author, Pediatric Clinical Care Guideline for Acute Gastroenteritis and Dehydration, for use at Denver Health Medical Center and The Children's Hospital, 1998.
2. Author, "Pediatric UTI Diagnosis and Treatment" guidelines, Denver Health system, 2002, revised 2003, 2004.
3. Reviewer, "Fever without Source in Young Children and Infants" guidelines, Denver Health, 2003.
4. Author, "Skin and Soft Tissue Infections in Children" guideline, Denver Health, 2004 (Updated 2007).
5. Reviewer, "Vaccine Contraindications and Precautions" policy, Denver Health Immunization Policy Advisory Committee, 2005.
6. Co-Author, Denver Health Policy: Pediatric and Adolescent Immunization Practices, 2007.
7. Author, Denver Health Policy for Developmental Screening in Pediatrics, 2008. (Example included on next pages)
8. Co-Author, Croup Clinical Care Guideline, Children's Hospital and Denver Health, 2009.
9. Author, Denver Health Clinical Procedure: Pediatric development screening (ASQs), 2010.
10. Author, Denver Health Clinical Procedure: Observation of Adolescent Pts after administration of immunizations in Community Health Services, 2010.
11. Co-Author, Denver Health Clinical Practice Guideline: Observation of Adolescent Pts after administration of Immunizations in CHS, 2010.
12. Author, Denver Health Clinical Practice Guideline: Pediatric and Adolescent Preventive Healthcare Guidelines, 2010.
13. Co-Author, Denver Health Clinical Practice Guideline: Vitamin D supplementation for pediatric and adolescent population in Community Health Services, 2010.
14. Denver Health Latent Tuberculosis Infection Diagnosis and Treatment guideline, 2013.

Editorial Boards

Editorial Board, Academic Pediatrics (journal of the APA), 2010 – 2015

PEER REVIEW : Journals

1. Pediatric Infectious Disease Journal (2000)
2. Journal of Family Practice (2000 – 2003, 2008)
3. Academic Pediatrics (2001 – 2002, 2005 – Present) (Outstanding Reviewer, 2015)
4. Archives of Pediatrics and Adolescent Medicine (2003 – 2004)
5. Pediatrics (2004 – Present)
6. Vaccine (2005, 2010 - Present)

7. Ethnicity and Health (2005)
8. Health Services Research (2005)
9. Annals of Family Medicine (2006 – 2007)
10. Public Health Reports (2010)
11. JAMA (2009 – 2015)
12. Journal of Pediatrics (2013, 2015)
13. Progress in Community Health Partnerships (2016)

OTHER PEER REVIEW

1. Abstract reviewer, Pediatric Academic Societies annual meeting (2003 - 2014)
2. Platform session moderator, Pediatric Academic Societies annual meeting (2003, 2007, 2009 – 2011, 2013 - 2014)
3. Grant Reviewer, Ambulatory Pediatric Association Young Investigator Award (2004 – 2008)
4. Reviewer, CCTSI Child-Maternal Health Pilot Grants, 2008 - 2011

INVITED LECTURES

1. Vaccine Safety: Science and Politics. Grand Rounds, Department of Preventive Medicine and Biometrics, University of Colorado School of Medicine. October 3, 2005.
2. A Stepped Intervention Using a Patient Navigator Can Increase Infant Immunization and Well child Visit Rates in Inner City Pockets of Need. Methods and Applications Seminar, Colorado Health Outcomes Program, University of Colorado School of Medicine. February 27, 2007.
3. Sustained Effect of a Successful Intervention to Increase Infant Preventive Health Care Delivery. Pediatric Academic Societies: Academic Pediatric Association Presidential Plenary Platform Session. Honolulu, Hawaii. May 5, 2008.
4. H1N1 Update. CHAMPS, CCHN, & CCIC Immunization Update Teleconference. September 16, 2009 (1 of 3 invited speakers, > 300 hundred participants).
5. Institute for Health Research, Kaiser Permanente Colorado, noon seminar. Novel H1N1: An Update about Epidemiology, Vaccination, and Vaccine Safety. October 20, 2009 (> 40 participants).
5. Vaccine Safety in the United States. The Children's Hospital Grand Rounds, Aurora, Colorado. December 11, 2009.
6. The Health of Adolescents in Denver. Rocky Mountain Society for Adolescent Medicine annual meeting. January 31, 2013.
7. 21st Century Care: Redesigning care at Denver Health. Colorado Medical Society

annual conference, Vail, Colorado, May 2nd, 2015.

8. 21st Century Care: Redesigning Pediatric Care at Denver Health. Visiting Professor at PolicyLab/Children's Hospital of Philadelphia, November 5th, 2015.
9. 21st Century Care: Redesigning Pediatric Care at Denver Health. Invited Speaker at National Symposium on Designing Systems That Work for Children with Complex Health Care Needs. National Academy of Science, Washington, D.C. December 7-8, 2015.
10. Classification of High-Need Patients: Implications for Care Delivery and Policy. Invited speaker at National Academy of Medicine symposium on Models of care for high-need patients. Washington, D.C. January 19th, 2016.
11. Leveraging Health Center-Hospital Partnerships to Inform, Influence, and Implement Policy. Invited speaker at the National Association of Community Health Centers Policy & Issues Forum. Washington, D.C. March 18th, 2016.
12. CMS Health Care Innovation Awards: Children with Medical Complexity. Invited speaker and panel member at full day meeting at Pediatric Academic Societies annual meeting. Topic: Approaches to risk sharing for special needs children. Baltimore, MD. April 29th, 2016.
13. "Building the Health Center System of the Future." Invited panelist, National Association of Community Health Centers 2016 Community Health Institute. Chicago, IL. August 29th, 2016.
14. Value Based Reimbursement – The Denver Health Experience. HFMA (Healthcare Financial Management Association) Revenue Summit Conference. Children's Hospital Colorado. March 20, 2017. 100 attendees.

PRESENTATIONS TO STUDENTS AND HOUSE OFFICERS

1. New approaches to old problems: croup and influenza. Denver Health Pediatric Grand Rounds, Denver, CO, 12/30/98.
2. Pediatric Advanced Life Support courses:
 - A. Pediatric Fluid Therapy and Medications: 9/98
 - B. Cardiopulmonary Arrest & Cardiac Rhythm Disturbances: 3/99, 7/99, 10/99, 3/00, 6/00, 9/00, 3/01, 6/01, 3/02, 9/02, 3/03, 6/07
 - C. Shock/Trauma: 3/99, 6/05, 6/08
 - D. Altered mental status: 7/99, 10/99, 3/00, 6/00, 9/00
 - E. Conscious Sedation: 6/05
3. Interventions to increase well child care and immunization levels: Denver Health

Pediatric Grand Rounds, Denver, CO, 7/27/2000.

4. Case presentation: EBV. Denver Health Pediatric Grand Rounds, Denver, 1/23/02.
5. Pediatric Fractures. Denver Health Pediatric Grand Rounds, Denver, CO, 5/9/01, 11/21/07, and resident noon conference, Denver Health Medical Center, 1/30/01, 3/7/02, and resident noon conference, The Children's Hospital, 3/13/02.
6. Vaccine Safety: Science and Politics. Denver Health Pediatric Grand Rounds. Denver, CO 7/14/04.
7. Use of Secondary Databases for Health Services Research: the Ambulatory Medical Care Surveys. Primary Care Fellows Conference, University of Colorado School of Medicine. Denver, CO 8/12/02, 8/14/04, 7/13/05, 7/10/06.
8. Vaccine Safety: Science and Politics. Denver Children's Hospital Resident Noon Conference. Denver, CO 7/6/05.
9. Caring For Kids: A Stepped Intervention to Increase Infant Immunization and Well Child Care Rates in an Inner City Population. Denver Health Pediatric Grand Rounds. Denver, CO, August 24, 2005.
10. Interesting Case: Opsoclonus and Neuroblastoma in a Toddler. Denver Health Pediatric Grand Rounds, Denver, CO 7/12/06.
11. Pediatric Fractures. Denver Health Pediatric Grand Rounds, Denver, CO, 11/21/07. Also at Denver Health Family Medicine Grand Rounds, Denver, CO, 1/16/08.
12. Vaccine Safety in the United States. Denver Health Pediatric Grand Rounds, Denver, Colorado. May 26, 2010.
13. How Do I Improve That? QI Initiatives in Community Health Pediatrics. Denver Health Pediatric Grand Rounds, Denver, CO. May 25, 2010.

COURSE COORDINATOR

1. PED 8017, Sub-Internship in Pediatric Urgent Care at Denver Health, 2000-06
2. Coordinator for all residents (10+ residents per month from 5 different residency programs) at Denver Health's Pediatric Urgent Care Clinic, 1997 – 2006

CURRENT CLINICAL TEACHING RESPONSIBILITIES IN COMMUNITY HEALTH SERVICES PEDIATRICS, DENVER HEALTH

1. Attending in the Pediatric Minor Fracture and Musculoskeletal clinic, a pediatric and adolescent sports medicine clinic (4 hours per week, 1-2 residents per clinic)

MENTOR ROLES

1. Jennifer Barker, MD, Pediatric resident, 1998 – 2001 (faculty mentor)
2. Darin Vaughn, MD, Pediatric resident, 2001 – 2004 (faculty mentor)
3. Steve Federico, MD, academic and career mentor, 2001 – present
4. Kathryn Wells, MD, academic and career mentor, 2007 – 2014
5. Tamara Simon, MD, 2002 – 2006
 - Primary research mentor in resident academic track during her residency, 2002 – 2004: Dr. Simon presented at 2 national meetings, had 1 manuscript accepted for publication, and was awarded one of 16 American Academy of Pediatrics Resident Research Grants in 2004
 - Primary academic mentor during Dr. Simon's NRSA primary care research fellowship, 2004 – 2006: Dr. Simon was awarded one of 6 Young Investigator Awards from the Ambulatory Pediatric Association in 2005
 - Member of Dr. Simon's MSPH thesis committee
6. Jason Glanz, PhD, 2002 – 2010
 - One of 2 primary mentors for Dr. Glanz during his PhD dissertation work in Preventive Medicine and Biometrics.
 - Primary academic mentor for Dr. Glanz as he prepared his faculty development grant application (K-award) in the field of vaccine safety and parental refusal of vaccines, and ongoing mentorship until his successful transition to R01 funding.
7. Jonathan Silverman, MD, Pediatric resident, 2006 - 2009 (faculty mentor)
8. Kristi Knuti Rodrigues, MD, Pediatric Primary Care Fellow, research mentor, 2009-2012.
9. KaraAnn Donovan, Health Services Management and Policy Department Colorado School of Public Health. PhD Dissertation Committee, 2009 – 2017.
10. Komal Narwaney, Department of Epidemiology, Colorado School of Public Health, PhD Dissertation Advisor and Committee, 2009 – 2012.
11. Emily McCormick, MPH, CDC Public Health Prevention Service Fellow. Primary Mentor, 2009 – 2011 (Emily is 1 of approximately 25 fellows in the U.S.)
12. Julie Simpson, medical student. Faculty mentor for scholarly project 2011-2013.
13. Matt Haemer, MD, Assistant Professor of Pediatrics, 2012 – Present
14. Shanna Knierim, PNP. Faculty mentor for PCORI fellowship, 2014 – present.
15. Roman Ayele, PhD Student in Health Services Research, 2014 – 2015.

RESEARCH INTERESTS

1) Immunizations: the safety of vaccines and the question of how best to deliver vaccines to underserved populations; 2) Identifying high risk patient populations in order to optimize care delivery.

GRANT SUPPORT

ACTIVE GRANTS:

1. Kaiser Permanente Colorado Vaccine Safety Datalink Infrastructure
Project Dates: 9/28/2016 – 9/27/2017

Funding Agency: Centers for Disease Control and Prevention
Amount: \$783,362
Role: Co-Investigator

2. Infrastructure Development Program in Patient-Centered Outcomes Research
Project Dates: 12/31/12 – 12/30/2017
Funding Agency: AHRQ (PI = Havranek)
Amount: \$992,749
Role: Pediatric Co-Investigator
3. HRSA 330 Health Center Cluster
Project Dates: 1/1/2017 – 12/31/2017
Funding Agency: HRSA Bureau of Primary Health Care
Amount: \$14,717,566
Role: Principal Investigator
4. HRSA 330 Expanded Primary Care Services
Project Dates: 8/26/2015 – 8/25/2016
Funding Agency: HRSA Bureau of Primary Health Care
Amount: \$669,383
Role: Principal Investigator
5. HRSA 330 Health Center Cluster – Expanded Services
Project Dates: 1/1/2015 – 12/31/2016
Funding Agency: HRSA Bureau of Primary Health Care
Amount: \$609,004
Role: Principal Investigator
6. HRSA 330 Oral Health Service Expansion
Project Dates: 7/1/2016 – 6/30/2018
Funding Agency: HRSA Bureau of Primary Health Care
Amount: \$650,000
Role: Principal Investigator
7. HRSA 330 Substance Abuse Service Expansion
Project Dates: 1/1/2016 – 12/31/2016
Funding Agency: HRSA Bureau of Primary Health Care
Amount: \$325,000
Role: Principal Investigator
8. HRSA 330 Delivery System Health Infrastructure Improvement (DSHII) Grant
Project Dates: 1/1/2016 – 12/31/2016
Funding Agency: HRSA Bureau of Primary Health Care

Amount: \$231,985
Role: Principal Investigator

INACTIVE GRANTS:

1. Project: "A double-blind, randomized, stratified pilot study of Ro64-0796 in children with Influenza": one site of multisite phase III clinical trial of an influenza neuraminidase inhibitor.
Project Dates: 1/99-3/99
Funding Agency: Roche Pharmaceuticals, Inc. (P.I.= Myron Levin, M.D.)
Role: Co-PI for Denver site
2. Project: "Dose response study comparing varying doses of the Process Upgrade Varicella Vaccine (PUVV) in concomitant use with MMR in healthy children": one site of multisite phase III clinical trial of new varicella vaccine.
Project Dates: 10/98-4/99
Funding Agency: Merck and Co., Inc. (P.I.= Myron Levin, M.D.)
Role: Co-PI for Denver site
3. Project: Partnership to improve child health services: Randomized controlled trial to increase childhood immunization and well child care rates and to investigate resultant health outcomes.
Role: Co-Investigator (10% FTE)
Project Dates: 7/98-9/00
Funding Agency: CDC & ATPM (P.I.= Arthur Davidson)
4. Project: Faculty development in General Academic Pediatrics/Primary Care Research Fellowship.
Funded Amount: 30% of salary
Project Dates: 7/99-6/01
Funding Agency: Health Resources and Services Administration (P.I.= John Steiner)
Role: Recipient of fellowship
5. Project: "Impact of interventions to increase well child care and immunization levels on varicella vaccination rates in an urban inner city public health care system."
Project Dates: July 2000 - June 2001
Funding Agency and Amount: Ambulatory Pediatric Association (\$9,000)
Role: Principal Investigator
6. Project: "Epidemiology and external causes of pediatric injury-related visits to emergency departments and hospital outpatient departments in the United States, 1997-1998."
Project Dates: July 2001 - June 2002
Funding Agency and Amount: Ambulatory Pediatric Association and AHRQ (\$8,900)
Role: Principal Investigator

7. Project: Robert Wood Johnson Generalist Faculty Scholars Award: Increasing Infant Preventive Health Service Delivery In An Inner City Population
Project Dates: July 2003 – June 2007
Funding Agency: Robert Wood Johnson Foundation
Amount: \$300,000
Role: Principal Investigator
8. Project: Preventing Pediatric Ambulatory Injury Visits Using A Telephone-Based Intervention: A Feasibility Study
Project Dates: 8/1/05-7/31/06
Funding Agency: Colorado State University Injury Control Research Center
Amount: \$15,000
Role: Principal Investigator
9. Project: Increasing Infant Preventive Health Service Delivery in an Inner City Population: A Cost Effectiveness Analysis and 2-Year Follow-Up
Project Dates: July 1, 2006 – June 30, 2007
Funding Agency: Robert Wood Johnson Foundation
Amount: \$51,377
Role: Principal Investigator
10. Project: Safety of the Trivalent Inactivated Influenza Vaccine Among Children: A Population-Based Study, 1993-2003
Project Dates: 2003 – 2006
Funding Agency: CDC
Amount: \$20,200
Role: Principal Investigator
11. Project: Safety and Effectiveness of Trivalent Inactivated Influenza Vaccine Among Children Aged 6 Through 23 Months
Project Dates: 2003 – 2007
Funding Agency: CDC
Amount: \$8,799
Role: Principal Investigator (Colorado site)
12. Project: Population-Based Surveillance for Influenza
Project Dates: 2007
Funding Agency: CDC
Amount: \$50,000
Role: Co-Investigator
13. Project: Connectivity and Utilization of the Colorado Immunization InformationSystem (CIIS)

Project Dates: 1/1/08 – 1/30/08
Funding Agency: Colorado Department of Public Health and Environment
Amount: \$37,000
Role: Principal Investigator

14. Project: Evaluation of vaccination reminder/recall systems for adolescent patients
Project Dates: 9/30/2007 – 9/29/2009
Funding Agency: CDC (1U01IP000129-01)
Amount: \$450,000
Role: Principal Investigator for Denver Health site
15. Project: Implementation of a High Performing Well Child Care System in Two Health Care Organizations
Project Dates: 5/1/08 – 12/31/10
Funding Agency: Commonwealth Fund & Kaiser Community Benefits Foundation
Amount: \$128,382 for DH site
Role: Principal Investigator for Denver Health site (PI – Bergman)
16. Mental Health Integration for Children in Foster Care
1/1/09 – 12/31/09
Colorado Health Foundation
\$117,892
Principal Investigator
17. Increasing Vaccination Innovative Project – IS Specialist
Colorado Immunization Program
\$52,351 11/1/2009 – 6/30/2010
Principal Investigator
18. Access to Health, Expanding Children's Access to Health Care.
1/1/09 – 12/31/11
The Colorado Trust
\$300,300
Principal Investigator
19. School-Based Influenza Immunization Delivery
Funding Agency: CDC
Role: Co-Investigator (2% FTE) (PI = Shlay)
Dates: 10/1/08 – 9/30/11
Funding Amount: \$900,000
20. School-Based Adolescent Immunization Delivery
Funding Agency: CDC

Role: Co-Investigator (2% FTE) (PI = Shlay)

Dates: 10/1/08 – 9/30/11

Funding Amount: \$900,000

21. Child Abuse Fellow at the Family Crisis Center
Denver Department of Human Services
\$75,000 7/1/09 – 6/30/11
Principal Investigator
22. Increasing Vaccination Innovative Project – RN for DH immunization program
Colorado Immunization Program
\$58,749 11/1/2009 – 10/30/2010
Principal Investigator
23. Project: Vaccine Safety Datalink (VSD)
Project Dates: September 2002 – August 2012
Funding Agency: CDC; Amount: \$1,013,000 per year for Colorado site
Role: Co-Principal Investigator for Colorado site (25% FTE)
24. Project: Vaccine Safety Datalink (2 different task orders)Project Dates: 9/30/2012 – 9/29/2013
Funding Agency: CDC
Amount: \$900,000
Role: Co-Investigator, 25% FTE
25. Project: ResPECT
Project Dates: 9/01/2012 – 8/31/2013
Funding Agency: NIOSH-VHA
Amount: \$578,567
Role: Co-Investigator, 2% FTE
26. Project: Adolescent Vaccination in the Medical Home: Established and Innovative Strategies UCD/CDC CFDA #93.185
Project Dates: 10/10/10 – 10/09/13
Funding Agency: Centers for Disease Control and Prevention (PI = Kempe)
Role: Co-Investigator
27. Project: Perceptions of Terms for “Overweight” in Hispanic Populations
Project Dates: 1/1/12 – 12/31/12; renewed 1/1/13 – 12/31/13
Funding Agency: Kaiser Community Benefits Program
Amount: \$122,747; renewal for additional \$110,000
Role: Principal Investigator, 5% FTE (In Kind)
28. Project: Center for Research in Implementation Science and Prevention (CRISP)

Dates: 10/01/2011 – 09/30/2014
Funding Agency: AHRQ 5P01 HS021138-02 (PI = Kempe)
Amount: \$215,026 to DH
Role: Co-Investigator, 5% FTE (In Kind)

36. Vaccine Safety Datalink Infrastructure
Dates: 10/1/13 – 9/30/14
Funding Agency: CDC (PI = Glanz)
Amount: \$797,570
Role: Co-investigator
37. Vaccine Safety Datalink Anaphylaxis
Dates: 4/1/2013 – 3/31/2014
Funding Agency: Centers for Disease Control and Prevention
Amount: \$87,574
Role: Principal Investigator
38. AHRQ 5P01 HSo21138-02 (Kempe)
Dates: 10/01/11 – 09/30/14
Funding Agency: AHRQ, Center for Research in Implementation Science and Prevention
Amount: \$279,013
Role: Co-Investigator
39. Thomas Jefferson School-Based Health Center
Project Dates: 12/1/2012 – 11/30/2014
Funding Agency: HRSA BPHC
Amount: \$5,000,000
Role: Principal Investigator
40. Health Care Innovation Challenge
Project Dates: 7/01/2012 – 6/30/2015
Funding Agency: CMS
Amount: \$19,642,835
Role: Co-Investigator
41. Lowry HRSA Capital Development
Project Dates: 5/01/2012 – 4/30/2015
Funding Agency: HRSA BPHC
Amount: \$5,000,000
Role: Principal Investigator
42. VSD Increasing Diversity with Respect to Underserved Populations
Project Dates: 9/28/2013 – 3/27/2015 (with no-cost extension)

Funding Agency: Centers for Disease Control and Prevention
Amount: \$169,392
Role: Principal Investigator

43. UCD-HRSA SaLSA
Project Dates: 9/1/2014 – 8/31/2015
Funding Agency: HRSA
Amount: \$77,217
Role: Denver Health Principal Investigator
44. Lowry CHF Match to HRSA
Project Dates: 11/15/2012 – 4/1/2015
Funding Agency: Denver Health Foundation
Amount: \$2,000,000
Role: Principal Investigator
45. Denver Children's Advocacy Center Healthcare Clinician
Project Dates: 7/16/2014 – 7/15/2015
Funding Agency: Denver Children's Advocacy Center
Amount: \$19,875
Role: Principal Investigator
46. HRSA 330 Health Center Cluster
Project Dates: 1/1/2014 – 12/31/2014
Funding Agency: HRSA BPHC
Amount: \$13,451,041
Role: Principal Investigator, 82% FTE
47. National Partnership Collaborative Forum
Project Dates: 2/28/2014 – 12/31/2015
Funding Agency: America's Essential Hospitals
Amount: \$25,000
Role: Principal Investigator
48. HRSA 330 Health Center Cluster
Project Dates: 1/1/2015 – 12/31/2015
Funding Agency: HRSA BPHC
Amount: \$13,451,041
Role: Principal Investigator, 82% FTE
49. Kaiser Permanente Vaccine Safety Datalink Infrastructure (PI – Glanz)
Project Dates: 9/28/2014 – 9/27/2015
Funding Agency: Centers for Disease Control and Prevention
Amount: \$46,812

Role: Co-Investigator

50. America's Essential Hospital National Partnership Collaborative Forum
Project Dates: 2/28/2014 – 12/31/2015
Funding Agency:
Amount: \$25,000
Role: Principal Investigator
51. HRSA 330 Health Center Cluster – Outreach and Enrollment
Project Dates: 1/1/2015 – 12/31/2015
Funding Agency: HRSA BPHC
Amount: \$181,913
Role: Principal Investigator
52. Vaccine Safety Datalink: Increasing Diversity with Respect to Underserved Populations
Project Dates: 9/25/2015 – 9/24/2016
Funding Agency: Centers for Disease Control and Prevention
Amount: \$97,276
Role: DH Principal Investigator

ORIGINAL ARTICLES (PEER REVIEW JOURNALS)

1. Russell PJ, **Hambidge SJ**, Kirkegaard K. Direct introduction and transient expression of capped and non-capped RNA in *Saccharomyces cerevisiae*. *Nucleic Acids Research* 1991;19:4949-4953.
2. **Hambidge SJ** and Sarnow P. Terminal 7-methyl-guanosine cap structure on the normally uncapped 5' noncoding region of poliovirus mRNA inhibits its translation in mammalian cells. *Journal of Virology* 1991;65:6312-6315.
3. **Hambidge SJ** and Sarnow P. Translational enhancement of the poliovirus 5' noncoding region mediated by virus-encoded polypeptide 2A. *Proceedings of the National Academy of Sciences* 1992;89:10272-10276.
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TEXTBOOKS

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ABSTRACTS

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Conference, March 28-31, 2010, Washington, D.C.

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55. Rodrigues KK, **Hambidge SJ**, Richardson DB, Davidson AJ. Developmental Screening Disparities in Children Who Speak Languages Other Than English and Spanish. E-PAS 2012 (poster).
56. Rodrigues KK, **Hambidge SJ**, Davidson AJ, Ahmed F, Albright KR. Somali Parent Perceptions and Barriers to Preventive Care: A Qualitative Study. E-PAS 2012 (poster).
57. Flett K, Breslin K, **Hambidge SJ**. Children with mild bronchiolitis discharged from the emergency department on home oxygen: Outpatient course and factors associated with unplanned hospitalization. E-PAS 2012 (platform session).
58. Kempe A, Daley M, Pyrzanowski J, Vogt T, Kile D, **Hambidge SJ**, Shlay J. School-Located influenza vaccination (SLIV) programs: Parental Attitudes and reported outcomes. E-PAS 2012 (poster symposium).
59. Kempe A, Daley MF, Pyrzanowski J, Vogt T, Kile D, Fang H, Rinehart D, Morgan N, Riis M, Rodgers S, McCormick E, Hammer A, **Hambidge SJ**, Shlay JC. School-Located influenza vaccination with third party billing: Outcomes, cost and reimbursement. E-PAS 2012 (poster symposium).

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61. Newcomer SR, Glanz JM, **Hambidge SJ**, Vaccine Safety Datalink team. Risk of gastrointestinal illness after medical office visits in children 24-59 months of age. E-PAS 2012 (platform).
62. **Hambidge SJ**, Glanz JM, McClure DL, Daley MF, Newcomer SR, Narwaney KJ, Wagner NM, Johnson TC. Patterns of Delayed Immunizations among children in eight managed care settings across the United States. E-PAS 2012 (platform).
63. **Hambidge SJ**, Phibbs SL, Bennett EA, Fagan K, Melinkovich P. Are there disparities in developmental screening and referral rates after implementation of formal developmental screening in an urban community health clinic system? E-PAS 2012 (poster).
65. Braun P, Widmer K, Ellison M, **Hambidge SJ**. Randomized controlled trial of an oral health promotion program in a large, urban safety-net health care system effectively expands access to preventive dental care. APHA Annual Meeting. November 2-6, 2013. Boston, MA.
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67. Braun P, Widmer K, Ellison M, **Hambidge SJ**. An oral health training program in a large, urban, safety-net health care system effectively expands access to preventive dental care. EPAS 2013:1405.2.
68. Knierim S, Rahm A, Haemer M, Raghunath S, Martin C, Yang A, Brace N, **Hambidge SJ**. Hispanic parents' preferences for terms used in pediatric weight counseling. EPAS 2013:3635.5.
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70. McCormick E, Davidson AJ, Dickerson M, Haemer MA, Knierim S, **Hambidge SJ**. Change in childhood body mass index in a safety-net population: a longitudinal analysis. Obesity Society 30th Annual Meeting. September 20-24, 2013. San Antonio, Texas.

71. Yun L, **Hambidge SJ**, Shlay J, Whitley E, Boles R, Davidson AJ. A Patient navigator approach to childhood obesity management. Public Health in the Rockies Conference. September 20, 2013. Breckenridge, CO.
72. Knierim S, Rahm A, Haemer M, Raghunath S, Newcomer S, Clarke C, Wright L, **Hambidge SJ**. Hispanic parents' preferences for terminology used in pediatric weight counseling. EPAS 2014.
73. Kharbanda EO, Vazquez-Benitez G, Lipkind H, Naleway A, Klein N, Omer S, **Hambidge SJ**, Lee G, Jackson M, Nordin JD. Birth Outcomes After Receipt of TDaP During Pregnancy. EPAS 2014.
74. Johnson T, Valdez C, **Hambidge SJ**, Vanderheijde M, Caldwell A, Thompson K, Melinkovich P. Measuring the Total Cost of Care in High/Risk High Cost Children. Academy Health annual research conference, June 8-10, 2014. San Diego, CA.
75. Johnson T, Vostrejs M, Brewer D, Valdez C, Sabalot S, Phibbs S, Van der Heijde M, Fisscher I, **Hambidge SJ**. Patient risk-stratification as a tool for allocating pediatric care coordination services. Academy Health annual research conference, June 14-16, 2015. Minneapolis, MN.
76. Love-Osborne K, Knierim SD, Sheeder J, Breslin K, **Hambidge SJ**. Increasing diabetes screening in obese minority adolescents: a QI project. EPAS 2015 (poster).
77. Knierim SD, Newcomer S, Raghunath S, Rahm A, Haemer M, Clarke C, Wright L, Kulkarni M, Yang A, **Hambidge SJ**. Latino parents' perceptions of the term BMI. EPAS 2015:3942.789. (poster)
78. Kulkarni M, Knierim SD, Rahm A, Haemer M, Raghunath S, Newcomer S, Clarke C, Wright L, Wright L, **Hambidge SJ**. Latino parent beliefs regarding excess weight in children. EPAS 2015 (poster).
79. Knierim S, Moore S, Haemer M, Boles R, Yun L, **Hambidge SJ**, Davidson A. Parent and Patient Navigator Perspectives on In-Home Intervention for Low-Income Children with Obesity. EPAS 2015:3941.780. (poster)
80. DeStefano F, Weintraub E, Duffy J, Sukumaran L, Jacobsen SJ, Klein NP, **Hambidge SJ**, Lee GM, Jackson LA, Irving S, King JP, Kharbanda EO, Bednarczyk RA, McNeil MM. Risk of Anaphylaxis following Influenza Vaccination: Results from the Vaccine Safety Datalink. ICPE national meeting, August 22-26, Boston, MA.

81. McNeil MM, Weintraub E, Duffy J, Sukumaran L, Jacobsen SJ, Klein NP, **Hambidge SJ**, Lee GM, Jackson LA, Irving S, King JP, Kharbanda EO, Bednarczyk RA, DeStefano F. Risk of Anaphylaxis following Vaccination in Children and Adults. ISPE national meeting, November 8-11, Philadelphia, PA.
82. Johnson TL, Vostrejs M, Brewer D, Valdez C, Sabalot S, Phibbs S, Van der Heijde M, Fischer I, **Hambidge SJ**. Patient Risk-Stratification as a Tool for Allocating Pediatric Care Coordination Services. EPAS 2015 (platform session).
83. Ayele R, Rodrigues K, Hambidge SJ. Immunization Status Variation By Primary Language Among Children in an Integrated Community Health System in Colorado. AcademyHealth Annual Research meeting (June 2015, poster).
84. Farmar AM, Love-Osborne KA, Chichester KR, Breslin K, Bronkan K, **Hambidge SJ**. High adolescent HPV coverage rates achieved through standard procedures. EPAS 2015 (poster).
85. Rosenberg SA, Robinson CC, **Hambidge SJ**, Dooling-Litfin JK, Hightshoe K, Cordova J, Tomcho M, Melnicoe L, Rodriguez-Perez R, DiGuseppi CG. Screening and Linkage to Services for Autism (SaLSA). 2015 Maternal Child Health Bureau Autism CARES meeting.
86. Knierim S, Love-Osborne K, Lev J, Harr D, Gaipa M, Grote J, Davidson AJ, **Hambidge SJ**. Initial clinical and operational outcomes of a safety-net multidisciplinary pediatric obesity clinic. North American Primary Care Research Conference, Cancun, Mexico, October 24-28, 2015. (oral presentation)
87. Knierim S, Boles R, Haemer M, **Hambidge SJ**, Moore SL, Yun L, Davidson AJ. Parent and Patient Navigator perspectives on a home-based model for health education in a safety net population. North American Primary Care Research Conference, Cancun, Mexico, October 24, 2015. (oral presentation)
88. Groom HC, Henninger ML, Smith N, Koppolu P, Cheetham TC, Glanz JM, **Hambidge SJ**, Jackson LA, Kharbanda EO, Klein NP, McCarthy NL, Nordin JD, Weintraub ES, Naleway AL. Influenza Vaccination During Pregnancy: Influenza seasons 2002-03 through 2011-12, Vaccine Safety Datalink. Infectious Diseases Society of America IDWeek meeting, San Diego, CA, October 7-11, 2015. (poster)
89. Rodrigues KK, Tomcho M, Young J, **Hambidge SJ**. Culturally Matched Somali Bantu Patient Navigators Improve Receipt of Pediatric Preventive Care. Pediatric Academic Societies annual meeting, Baltimore, MD. May 3, 2016. (Poster)
90. Lipkind HS, Vazquez-Benitez G, Nordin JD, Romitti PA, Naleway AL, Klein NP,

Hechter RC, Jackson ML, **Hambidge SJ**, Lee GM, Sukumaran L, Kharbanda EO. Maternal and infant outcomes following inadvertent HPV vaccination. Society for Maternal Fetal Medicine annual meeting, Atlanta, GA. February 2017 (Poster).

91. Duffy J, **Hambidge SJ**, Jackson LA, Kharbanda EO, Klein NP, Lee GM, Nakasato CC, Naleway A, Omer SB, Weintraub E. Post-vaccination febrile seizure in children age 1 through 5 months. Society for Epidemiologic Research, Seattle, WA. June 2017 (Poster).
92. McNeil MM, Weintraub ES, Duffy J, Sukumaran L, Jacobsen SJ, Klein NP, Hambidge SJ, Lee GM, Jackson LA, Irving SA, King JP, Kharbanda EO, Bednarczyk RA, Frank DeStefano F. An evaluation of non-vaccine triggered anaphylaxis cases identified following vaccination in the Vaccine Safety Datalink (VSD). International Society for Pharmaceutical Engineering (ISPE), Barcelona, Spain. April 2017 (Poster).

LECTURES AND PRESENTATIONS - INTERNATIONAL

1. Cap independent translation of viral and cellular mRNAs. International Congress of Virology, Berlin, East Germany, 1990.
2. A tiered intervention to increase infant preventive health care outcomes. Pediatric Academic Societies, Toronto, Ontario, Canada. May 6, 2007 (Platform session).
3. The digital divide: barriers to using internet technology to tailor well-child encounters in disadvantaged populations. Pediatric Academic Societies, Vancouver, British Columbia, Canada. May 2, 2010 (Platform session).

LECTURES AND PRESENTATIONS - NATIONAL

1. Quantitative analysis of urinary steroids and plasma cortisol levels in premature and term infants. Western Society for Pediatric Research, Carmel, CA, 1986.
2. Acceptance of lactose-containing breakfast beverages among children with a high prevalence of genetic lactase non-persistence. American Society for Clinical Investigation, San Diego, CA, 1987.
3. A terminal cap structure on the normally uncapped 5' noncoding region of poliovirus mRNA inhibits its translation in mammalian cells. Translational control meeting, Cold Spring Harbor, NY, 1989.
4. Translational enhancement of the poliovirus 5' noncoding region mediated by virus-encoded polypeptide 2A. Keystone symposium on molecular and cellular biology: translational control, Tamarron, CO, 1991.

5. Characteristics of families who attend free vaccine fairs. Pediatric Academic Societies meeting, New Orleans, LA, May 1998 (poster).
6. Clinic-based randomized controlled trial to increase well child care and immunization rates in an inner city population. PAS/APA annual meeting, Boston, MA, May 2000 (platform session).
7. Clinic-Based Randomized Controlled Trial to Enhance Well Child Care: Impact on Compliance, an Early Report. Pediatric Academic Societies meeting, San Francisco, CA, May 1999 (poster).
8. Impact of varying surveillance and documentation efforts on immunization rates in an inner-city population. PAS/APA annual meeting, Boston, MA, May 2000 (poster symposium).
9. Accuracy of an immunization registry: effect of maturation. PAS/APA annual meeting, Boston, MA, May 2000 (poster).
10. Epidemiology of pediatric injury-related primary care office visits in the United States. PAS/APA annual meeting, Baltimore, Maryland, April 2001 (poster).
11. Impact of randomized controlled trial to enhance well child care and immunization rates on varicella and MMR vaccination in an inner city population. PAS/APA annual meeting, Baltimore, Maryland, April 2001 (poster).
12. Prevalence and disparities in injury prevention counseling at well child care visits. PAS/APA annual meeting, Baltimore, Maryland, May 2002 (platform session).
13. Safety of the Trivalent Influenza Vaccine in children Aged 6-23 months, 1991-2003: a population-based study. Research proposal presented at the Vaccine Safety Datalink annual meeting, Minneapolis, Minnesota, June 5, 2003.
14. Tutor: How to Practice Evidence-Based Health Care: The 5th Rocky Mountain Workshop. Keystone, Colorado, August 3-7, 2003.
15. The "Healthy Immigrant Effect" in Infant Immunization Rates in an Urban Health Care System. PAS/APA annual meeting, San Francisco, CA, May 1, 2004 (poster symposium).
16. Risk Factors for Infant Under-Utilization of Well Child Care in an Urban Health Care System. PAS/APA annual meeting, San Francisco, CA, May 1, 2004 (poster).
17. Safety of the Trivalent Influenza Vaccine in children aged 6-23 months. Vaccine Safety Datalink annual meeting, Rodondo Beach, California, April 20, 2005

(platform session).

18. Safety of DTaP-IPV/PRP-T Administered at 2, 4, 6, and 15 to 18 Months of Age. PAS annual meeting, Washington, D.C., May 15, 2005 (poster).
19. Interventions to Increase Infant Preventive Health Service Delivery in an Inner City Population. Robert Wood Johnson Generalist Physician Scholars meeting, Jacksonville, Florida. November 11, 2005 (poster).
20. A Stepped Intervention Increases Infant Preventive Health Delivery in an Inner-City Population. Pediatric Academic Societies annual meeting, San Francisco. April 29, 2006 (poster symposium).
21. Safety of the Trivalent Influenza Vaccine in Young Children Age 6-23 Months: A Population-Based Study. Pediatric Academic Societies annual meeting, San Francisco. April 30, 2006 (platform session).
22. A Stepped Intervention of Reminder-Recall-Outreach Increases Infant Immunization and Well Child Visit Rates in a Disadvantaged Urban Population. CityMatCH Urban MCH Leadership conference. Denver, CO. August 26, 2007. (poster)
23. Lack of Association of Influenza Vaccine with Sickle Cell Crisis in Children and Adults. Vaccine Safety Datalink annual meeting. Seattle, WA. April 7, 2010. (oral presentation)
53. High Acceptance of Developmental Screening by Parents of Disadvantaged Children. Pediatric Academic Societies annual meeting, Denver, CO. May 2, 2011. (poster)
54. Are there disparities in developmental screening and referral rates after implementation of formal developmental screening in an urban community health clinic system? Pediatric Academic Societies annual meeting, Boston, MA. April 30, 2012. (poster)
55. Patterns of Delayed Immunizations among children in eight managed care settings across the United States: Associations with health care utilization. Pediatric Academic Societies annual meeting, Boston, MA. May 1, 2012. (platform presentation)
56. The Vaccine Safety DataLink in the United State: Structure, Data, and Methods. Pan-American Vaccine Safety Summit, Denver, CO. May 10, 2012. Invited speaker.

57. Timing of early childhood vaccines and occurrence of seizures. Pediatric Academic Societies annual meeting, Washington, DC. May 6, 2013. (platform presentation)
58. Increasing diversity with respect to underserved populations in the VSD. Oral presentation at Vaccine Safety Datalink annual meeting, CDC, Atlanta, Georgia. November 10, 2015.

SELECTED LECTURES AND PRESENTATIONS - REGIONAL AND LOCAL

1. Under-immunization in two different populations of Denver children. Pediatric Grand Rounds, The Children's Hospital, Denver, CO, 1996.
2. Reasons for under-immunization of two year old children in the Denver Health primary care system. Westside primary care symposium, Denver, CO, 1996.
3. Increasing infant preventive health service delivery in an inner city population. Colorado Health Outcomes Program Principal Investigators meeting, Denver, CO 11/5/03.
4. Flu Vaccine Safety in Children. Colorado Public Radio: KCFR morning edition. Wednesday, October 22, 2008.
5. Immunization Best Practices. Colorado Community Health Network, Colorado Clinical Advisory Network (CCAN) Quarterly Meeting, March 12, 2008, Lakewood, CO.
6. Timing of MMR vaccine and association with seizures. Denver Health Pediatric Grand Rounds. September 11, 2013.
7. Impact of the ACA on Denver and Colorado. Colorado Patient Advocacy Summit. October 7th, 2014, Denver, CO.
8. Denver Health Healthcare Interest Program, Keynote Speaker. May 25th, 2017.

Community Work

1. Reach Out and Read Colorado, Event Committee, 2007 – Present
2. Colorado Medical Home Initiative, Provider-Practice Management Task Force and Medical Home Advisory Board (Colorado Department of Public Health and Environment), 2007 – 2011
3. Vaccine Advisory Committee for Colorado (VACC), Colorado Immunization Information System (CIIS) committee, 2008 – 2009
4. Leadership Denver: Panel member and speaker for class of 2009 during “Poverty Day

– focusing on children in poverty ages 0-5 years. October 10, 2008

5. Colorado Immunization Information System (CIIS) Grant Steering Committee, Colorado Department of Public Health & Environment. 2008 – 2009
6. Panelist, Ann Logan Lectureship to provide a forum for the exchange of ideas between early childhood community members in order to ensure a healthy start for all of Denver's children. November 10, 2009.
7. Board Member, Colorado Reach Out and Read. 2012 – Present; Board Chair 2017 – Present.
8. Colorado Department of Public Health & Environment Vaccine Advisory Committee for Colorado (VACC), 2013 – 2014.
9. Board Member and Vice-Chair, Denver Health Medical Plan Board. 2014 – Present.
10. Board Member, Colorado Community Health Network, 2014 – Present.
11. Board Member, Community Health Association of Mountain and Plains States, 2014 – Present.
12. Mile High Health Alliance, Specialty Care Access work group, 2014 – Present.
15. Board Member, Colorado Health Provider Alliance, 2016 – Present.
16. Board Member, Northeast Denver Initiative, 2015 – 2016.
17. Board Member, Colorado Medicaid Medical Services Board, 2017 – Present (Governor appointment)