DENVER HEALTH
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DENVER HEALTH AND HOSPITAL AUTHORITY
BOARD OF DIRECTORS MEETING Minutes

601 Broadway, 9th Floor Conference Room 927
July 23, 2026
1:34 pm - 4:41 pm

Board of Directors	Staff	Guests
Present: • Bruce Alexander • Lily Cervantes, MD • Jim Chavez • Pia Dean • Rev. Eugene Downing, DMin • Frank deGruy, MD • Oswaldo Grenardo, MD • Tom Kim • Patti Klinge • Elias Provencio-Vasquez, PhD, RN • Hollie Velasquez Horvath Chris Watney	**Present:** • Sharif Abdelhamid • Morris Askenazi, MD • Steve Federico, MD • Kris Gaw • Becky Hanratty, MD • Justin Helsper • Magda Herrera • Amy King • Donna Lynne, DrPH • Greg McCarthy • Jacque Montgomery • Natalie Nicholson, DNP, RN • Read Pierce, MD • Ed Rafalski • Yael Schenker, MD • Chuck Scully • Enid Wade, JD • Heidi Wald, MD • Lorena Zimmer • Sara Harris	**Present:** • Judith Benton • Jamie Dhaliwal, MD • Duane Mata, DDS • Ryan Ward

Agenda Topic	Responsible Person(s)	Status/Comments
I. Call to Order & Preliminary Matters	Patti Klinge	Ms. Patti Klinge, Chairperson, called the meeting to order at 1:34 pm. Ms. Klinge shared that Dr. Donna Lynne, CEO, has been inducted into the Colorado Women's Hall of Fame.
A. Approval & Introduction of New Board Member		Ms. Klinge introduced Bruce Alexander as a new Board member. Bruce Alexander shared remarks

		regarding his community involvement and connection to Denver Health. A motion was made to approve the appointment of Bruce Alexander to the Board of Directors, which was duly seconded and unanimously approved.
B. Approval of June 18, 2026, Meeting Minutes		A motion was made to approve the June 18, 2026, meeting minutes, which was duly seconded and unanimously approved.
C. Conflict of Interest Disclosure Statement		Ms. Klinge requested disclosure of any conflicts of interest; none were disclosed.
D. Key Personnel Updates		Dr. Read Pierce, CMO, introduced Dr. Jamie Dhaliwal, Associate Chief Medical Officer. Dr. Ed Rafalski, CSO, introduced Mr. Ryan Ward, Associate Chief of Payor Contracting.
E. Public Comment		There was no public comment.
F. Video Highlight		A video highlighting Denver Health's blood program was shown.
G. Patient Story		Dr. Lynne, CEO, shared a letter of gratitude from a patient honoring the nursing staff's compassionate care, which inspired the patient to later volunteer with the Newborns in Need program.
II. Medical Staff Report **A. Approval of Medical Staff Appointments**	Morris Askenazi, MD	Dr. Morris Askenazi, President of the Medical Staff, presented a report indicating 38 new providers for medical staff appointments, including 1 for whom there was additional review, with all concerns being resolved; 1 reappointment; and 27 terminations. A motion was made to approve the requested appointments, reappointments, and privileges; the

B. Medical Staff Executive Committee (MSEC) Update		motion was duly seconded and unanimously approved. Dr. Askenazi provided an update on Medical Staff Executive Committee activities, highlighting planning for the annual medical staff awards dinner in October and confirming that Dr. Stacy Trent will assume the role of Medical Staff President in October.
III. Consent Calendar **A. Approval of Revisions to RMDS, Inc. Bylaws** **B. Approval of Revisions to 550 Acoma, Inc. Bylaws** **C. Approval of Revisions to OMC QALICB, Inc. Bylaws** **D. Approval of Westside QALICB, Inc. Amended Articles of Incorporation** **E. Approval and Appointment of Members of DHHA Board Committees** **F. Approval of Iron Mountain Off-Site Data Center Contract Renewal** **G. Approval of 2026-27 CU School of Medicine Residents & Fellows Funding**	Patti Klinge	A motion was made to approve each item on the Consent Calendar, which was duly seconded and, after the opportunity for questions, answers, and discussion, unanimously approved.
IV. New Business Presentations **A. Executive Leadership Update** • **Operation Volumes Update** • **Employee Engagement Survey Update** **B. State of the Department: Dental**	Donna Lynne, DrPH; Kris Gaw; Amy King Duane Mata, DDS	Dr. Lynne provided updates on key Denver Health events and matters. Ms. Kris Gaw, COO, and Ms. Amy King, CHRO, provided updates on operational volumes and the most recent employee engagement survey, respectively. *Materials are included in Exhibit 7.23-A, which can be provided upon request.* Dr. Duane Mata, Chair of Dentistry, provided an update on the growth and quality of dental services, highlighting Denver Health's Dental Assistant

		Training Program and the accredited Pediatric Dental Residency program. *Materials are included in Exhibit 7.23-B, which can be provided upon request.*
V. Board Committee Reports		
A. Finance, Audit, and Compliance	Tom Kim	Mr. Tom Kim reported on the Finance, Audit, and Compliance Committee, noting discussion of identifying underlying performance drivers.
• **Financial Update**	Justin Helsper	Mr. Justin Helsper, Interim CFO, reported on the June financials as presented in *Exhibit 7.23-C, which can be provided upon request.*
B. Quality, Safety, and Service Improvement	Heidi Wald, MD	Dr. Heidi Wald, CQO, reported that the Quality, Safety, and Service Committee conducted a deep-dive review of a complex case with a suboptimal outcome, reviewed ambulatory safety KPIs against Vizient benchmarks that prompted plans to redouble core patient care efforts, and presented a mandated nurse staffing report highlighting innovative development and support for new nurses.
C. Denver Community Health Services	Jim Chavez	Mr. Jim Chavez reported that the Denver Community Health Services board approved three governance resolutions for the OMC and Westside Clinics and appointed three new board members: Sarah Schliemann, Jennifer Davies, and Kathy Boyle.
D. Human Resources	Hollie Velasquez Horvath	Ms. Hollie Valasquez Horvath, reported that the Human Resources Committee received a report on the proposed salary-tiered premium approach to mitigate high increases, reviewed market-aligned copayment changes, and noted that the 80/20

		employer-employee cost share would be maintained to keep the Denver Health HMO as one of the most attractive plans in the market
E. Chair's Report	Patti Klinge	Ms. Klinge reminded the board that there is no meeting scheduled in August and that the September 24, 2026, meeting will take place at the Lowry Family Health Center.
VI. Executive Session **A. CEO Matters** **B. Emerging Issues** **C. Litigation + Strategy (As Needed)** **D. HR/Personnel Matters/ Discussion Items from Human Resources Committee** **E. Board-Only Deliberation**	Board Members, Donna Lynne, DrPH & Members of Senior Leadership Team	A motion was made and duly seconded at 3:40 pm to enter into executive session pursuant to C.R.S. sections 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. section 24-72-204 (3)(a), (4), and (13). The motion was unanimously approved. The Board came out of executive session at 4:41 pm.
VII. Adjournment	Patti Klinge	The meeting adjourned at 4:41 pm. Sara Harris transcribed the meeting minutes. Patti Klinge and Enid A. Wade, JD, reviewed the meeting minutes. Enid A. Wade, Secretary
		I, Enid A. Wade, JD, Chief Legal Officer of Denver Health and Hospital Authority, attest that the discussion

		during any portion of the Executive Session that was not recorded concerned attorney-client communication. Enid A. Wade, Secretary