DENVER HEALTH AND HOSPITAL AUTHORITY
BOARD OF DIRECTORS MEETING Minutes

601 Broadway, 9th Floor Conference Room 927
September 24, 2026
1:31 pm - 4:40 pm

Board of Directors	Staff	Guests
Present: • Bruce Alexander • Jim Chavez • Frank deGruy, MD • Tom Kim • Patti Klinge • Elias Provencio-Vasquez, PhD, RN • Hollie Velasquez Horvath • Chris Watney	**Present:** • Sharif Abdelhamid • Morris Askenazi, MD • Kris Gaw • Becky Hanratty, MD • Justin Helsper • Amy King • Donna Lynne, DrPH • Greg McCarthy • Jacque Montgomery • Read Pierce, MD • Ed Rafalski • Yael Schenker, MD • Chuck Scully • Sean VanBerschot • Enid Wade, JD • Heidi Wald, MD • Lorena Zimmer • Sara Harris	**Present:** • Judith Benton, JD • Gina Glockner, JD • Stephen Wolf, MD • Stacy Trent, MD • Andrea Wallace • Eric Gilles • Doug Williams • Julie Arellano

Agenda Topic	Responsible Person(s)	Status/Comments
I. Call to Order & Preliminary Matters	Patti Klinge	Ms. Patti Klinge, Chairperson, called the meeting to order at 1:31 pm.
A. Approval of July 23, 2026, Meeting Minutes		A motion was made to approve the July 23, 2026, meeting minutes, which was duly seconded and unanimously approved.
B. Conflict of Interest Disclosure Statement		Ms. Klinge requested disclosure of any conflicts of interest; none were disclosed.

C. Key Personnel Updates **D. Public Comment** **E. Video Highlight** **F. Patient Story** **G. Denver Health Board Chair's Report**	Donna Lynne, DrPH Patti Klinge	Dr. Morris Askenazi, Medical Staff President, and Dr. Read Pierce, CMO, introduced Dr. Stacy Trent as the incoming MSEC President. Dr. Yael Schenker, CAO, introduced Ms. Andrea Wallace, Associate Chief Research Officer. There was no public comment. A video highlighting Denver Health's third annual NICU Reunion event was shown. Dr. Donna Lynne, CEO, commended Paramedics Capt. Eric Gilles and Lt. Doug Williams for their response to a power outage at Hillside Rehabilitation Facility, during which they displayed considerable ingenuity and professionalism in supporting 34 oxygen-dependent clients and ventilator patients. Ms. Klinge updated the Board on the revised meeting format which allows for increased focus on strategic engagement and more in-depth discussions on matters important to Board's oversight and policy role.
II. Medical Staff Report **A. Ratification of Medical Staff Appointments for July 2026** **B. Approval of Medical Staff Appointments for August 2026**	Morris Askenazi, MD	Dr. Askenazi presented the July 2026 report reflecting 29 new providers seeking medical staff appointments, including 1 for whom additional review was conducted, with all concerns being resolved; 15 terminations; and 14 individuals who were already members of the medical staff seeking new privileges. Dr. Askenazi presented the August 2026 report reflecting 29 new providers seeking medical staff

C. Medical Staff Executive Committee (MSEC) Update		appointments, including 3 for whom additional review was conducted, with all concerns being resolved; 61 reappointments, including 1 for whom additional review was conducted, with all concerns being resolved; 17 terminations; and 1 current member of the medical staff seeking additional privileges. A motion was made to approve the requested appointments, reappointments, and privileges; the motion was duly seconded and unanimously approved. Dr. Askenazi provided an update on Medical Staff Executive Committee activities, highlighting the recent elections for medical staff leadership, including a runoff for president elect.
III. Consent Calendar **A. Approval of Proposed Board of Directors' Meeting Dates for 2027** **B. Approval of School of Medicine Contracts** **C. Approval of Resolution to Dissolve Self-Insurance Trust and Release Funds** **D. Approval of Investment Committee Charter** **E. Approval of Purchase of Property at 4200 E. 50th Ave** **F. Approval of EPIC Cloud Hosting Contract** **G. Approval of PalAmerican Security Contract** **H. Approval of AmerisourceBergen Drug Corporation Contract Extension**	Patti Klinge	A motion was made to approve each item on the Consent Calendar, which was duly seconded and, after the opportunity for questions and discussion, unanimously approved.

IV. CEO Update	Donna Lynne, DrPH	Dr. Lynne provided updates on key Denver Health events and matters. *Materials are included in Exhibit 9.24-A, which can be provided upon request.*
V. Strategic Update **A. Service Line and Market Analysis + Strategic Planning for 2027**	Ed Rafalski, DrPH; Stephen Wolf, MD; Lorena Zimmer	Lorena Zimmer, CIO, provided updates on current strategic initiatives. Dr. Ed Rafalski, CSO, and Dr. Stephen Wolf, Chair of Emergency Medicine, presented an overview of the draft 2027-2032 strategic plan, highlighting the revision of Denver Health's mission statement and the elevation of Academic Excellence to a core strategic theme alongside People & Partners, Care & Services, and Financial Sustainability. *Materials are included in Exhibit 9.24-B, which can be provided upon request.*
VI. Board Committee Reports **A. Finance, Audit, and Compliance**	Tom Kim	Mr. Tom Kim reported on the Finance, Audit, and Compliance Committee meeting, noting discussion of supplemental payments and the 2027 budget.
• **Financial Update**	Justin Helsper	Mr. Justin Helsper, Interim CFO, reported on the August financials as presented in *Exhibit 9.24-C, which can be provided upon request.*
B. Denver Community Health Services	Jim Chavez	Mr. Jim Chavez reported that the Denver Community Health Services Board recently held its annual retreat that included presentations on the organization's history, a maternal health quality improvement project, and DCHS's financial structure.
C. Research & Education	Dean Eli Provencio-Vasquez	Dean Eli Provencio-Vasquez reported that the Research & Education Committee received presentations on HIV care, faculty promotion, and

D. Investment	Bruce Alexander	strategies to address recent federal funding challenges. Bruce Alexander reported that the Investment Committee is conducting an RFP for investment advisors to align investment strategy with Denver Health's goals and capital needs.
VII. Executive Session **A. CEO Matters** **B. Emerging Issues** **C. Litigation + Strategy (As Needed)** **D. HR/Personnel Matters/ Discussion Items from Human Resources Committee** **E. Board-Only Deliberation**	Board Members, Donna Lynne, DrPH & Members of Senior Leadership Team	A motion was made and duly seconded at 3:51 pm to enter into executive session pursuant to C.R.S. sections 24-6-402 (4), (b), (c), (e), (f), and (g), which allow for review and discussion of legal advice on regulatory, legal, and compliance matters, and on pending, threatened, or imminent litigation and settlements; to deliberate and discuss personnel and peer review matters; and matters confidential under HIPAA, and matters confidential under other laws, and positions and strategy for negotiation; and under the deliberative process privilege pursuant to common law and C.R.S. section 24-72-204 (3)(a), (4), and (13). The motion was unanimously approved. The Board came out of executive session at 4:40 pm.
VII. Adjournment	Patti Klinge	The meeting adjourned at 4:40 pm. Sara Harris transcribed the meeting minutes. Patti Klinge and Enid A. Wade, JD, reviewed the meeting minutes. Enid A. Wade, Secretary
		I, Enid A. Wade, JD, Chief Legal Officer of Denver Health and Hospital Authority, attest that the discussion during any portion of the Executive Session that was not recorded

		concerned attorney-client communication. Enid A. Wade, Secretary